

THE AMERICAN LEGION

FOR GOD AND COUNTRY

February 1996

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A MORE
FEMALE-FRIENDLY VA?
PAGE 24

GLOBAL ORGANIZED CRIME

THEY STEAL, THEY KILL, AND THEY'RE HEADED THIS WAY





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WE WILL CONTINUE TO STAND BY OUR FLAG

BY THE time you read this, the post-mortems on the Senate's flag amendment vote will largely have subsided. The media may finally have stopped smirking their smirks of (supposed) intellectual superiority. The constitutional scholars who were thrust into an unaccustomed limelight will have gone back to their universities to continue the debate in quieter fashion. The public-interest groups who took sides against us—and, we always believed, against the public interest—will have turned their attention to other aspects of traditional American life that need to be “modernized,” which is to say, cheapened or twisted or gutted altogether.

Observers have suggested that we, too, should give up the fight. Enough is enough, they say. “You gave it your best, now it's time to pack it in.” Those people don't understand what the past six years, since the 1989 Supreme Court decision, have really been about.

From the beginning of our efforts, debate centered on the issue of free speech and whether the proposed amendment infringes on it. But whether flag desecration is free speech, or an *abuse* of free speech, as Orrin Hatch suggests (and we agree), there is a larger point here that explains why we can't—shouldn't—just fold up our tents and go away.

Our adversaries have long argued that opposition to the amendment is not the same as opposition to the flag itself, that it's possible to love the flag and yet vote against protecting it. Perhaps in the best of all possible worlds we could accept such muddled thinking.

Sadly, we do not live in the best of all possible worlds.

In the best of all possible worlds it would not be necessary to install metal detectors in public schools, or have drunk-driving checkpoints on our highways, or give mandatory drug tests to prospective airline employees. (Indeed,



Nat'l. Cmdr. Daniel A. Ludwig

in the best of all possible worlds, the Pope would not have to make his rounds in a bulletproof vehicle.) In all of these cases, we have willingly made certain sacrifices in freedom because we recognize that *there are larger interests at stake*. In the case of the metal detectors, for example, the well-being of our children and teachers, and the establishment of a stable climate for instruction to take place, is paramount. School administrators are holding the line on safety.

If the flag amendment is about anything, it's about holding the line on respect, on the values that you and I risked our lives to preserve. We live in a society that respects little and honors still less. Most, if not all, of today's ills can be traced to a breakdown in respect—for laws, for traditions, for people, for the things held sacred by the great bulk of us.

Just as the godless are succeeding at removing God from everyday life, growing numbers of people have come to feel they're not answerable to anything larger than themselves. The message seems to be that nothing takes pri-

ority over the needs and desires and “rights” of the individual. Nothing is forbidden. Everything is permissible, from the shockingly vulgar music that urges kids to go out and shoot cops, to the desecration of a cherished symbol like the U.S. Flag.

Are these really the freedoms our forefathers envisioned when they drafted the Bill of Rights? Thomas Jefferson himself did not regard liberty as a no-strings proposition. His idea of democracy presupposed a nation of *honorable* citizens. Remove the honorable motives from a free society and what you have left is not democracy, but anarchy.

Amid all this, the flag stands for something. If respect for the flag were institutionalized, and children were brought up to understand the principles it represents, there would be inevitable benefits to society, benefits that would help turn the tide of today's chaos and disrespect. No one who takes such principles to heart—no one who sees the flag as an untouchable symbol of democracy, of *decency*—could possibly do the things some people do, these days, in the name of freedom.

The flag stands for something miraculous that took life upon these shores more than two centuries ago. It stands for a glorious idea that has survived every challenge, that has persevered in the face of external forces who promised to “bury” us and internal forces which promised to tear us apart. Let us never forget this.

And let us not forget that 63 out of 99 senators voted with us, or that we won over 375 legislators in total. Our efforts were no more wasted than were the efforts to take remote outposts in the Pacific a half-century ago. Those efforts, too, stumbled at first, but eventually we prevailed.

We undertook a noble fight in trying to save our flag, and the fact that we have suffered a temporary setback does not diminish the nobility of what we fought for. This is not over by a long shot. They will hear from us again. □

THE AMERICAN LEGION

The Magazine for a Strong America

Vol. 140, No. 2

February 1996

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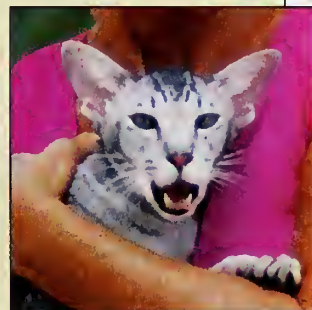
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COVER *The bad guys replacing the Mafia are challenging law enforcement and don't care if innocent people die along the way. See Page 16. Illustration by William Cigliano.*

THE AMERICAN LEGION MAGAZINE, a leader among national general-interest publications, is published monthly by The American Legion for its 2.9 million members. These military-service veterans, working through nearly 15,000 community-level Posts, dedicate themselves to God and country and traditional American values; strong national security; adequate and compassionate care for veterans, their widows and orphans; community service; and the wholesome development of our nation's youths.



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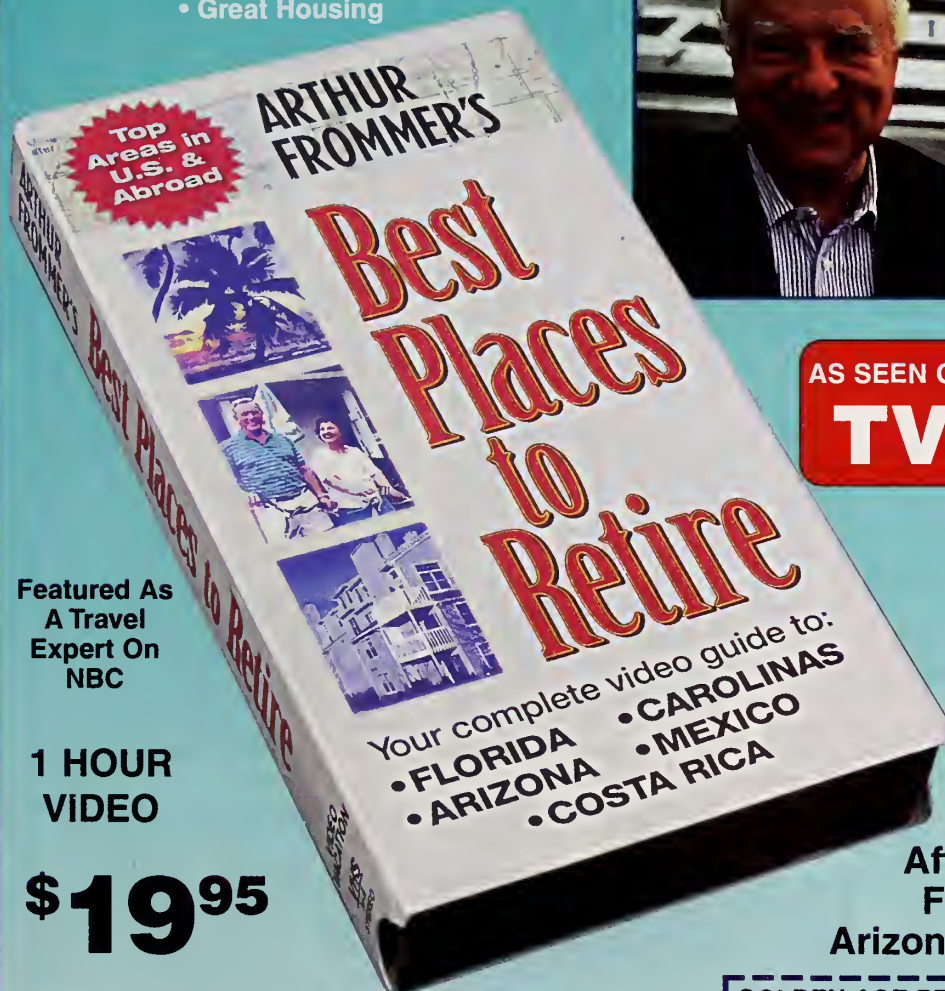
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Flag Waving

We Americans take too much for granted and don't really appreciate what American ideals stand for in our daily lives. We now see the American flag desecrated and burned while we stand idly by and do nothing about it. I often wonder why I fought for our country and the flag that means so much to those who were born and raised to respect it at all costs.

The love of our country should mean more to us than to simply stand by and wait for such an act to take place without some justice being done. Unless something is done against those who commit such an act, it won't be long before the nations of the world say, "Wake up, America!"

There are those who say, "Let those individuals who are grandstanding get away with it, and before too long, the act will die of its own accord." I say, "Show me, and then I will believe it."

I have never been a religious fanatic, but I do believe in God and the rights of individuals doing what is right for the good of all. But when we let any individual burn our American flag and simply get by with a slap on the wrist, I then say to all Americans, do you call this justice?

*Peter Paul Tocco
St. Clair Shores, Mich.*

Reed Mislead

I object to the misinformation being spread by Rep. Jack Reed, (Big Issues, December) regarding the proposed changes in Medicare. He talks of "cuts" in Medicare. The proposal does not cut Medicare. It increases Medicare spending from \$191 billion in 1996 to \$274 billion in 2002, a 43-percent increase.

*Harry E. Standart
Victor, N.Y..*

Cheers & Jeers

I've never paid much attention to your magazine until my husband asked me to read some December articles that he especially enjoyed. I must say I was very impressed with "The Wrong Answer," by Bruno V. Manno, and "Will Jelly Beans Be Illegal?" by Sarah J. McCarthy. I had no idea you were able and willing to speak out on

such issues as education and political correctness. I am now convinced that your organization has the American family at heart, and that I applaud.

*Mrs. Jerry Pembleton
Pryor, Okla.*

I just received my December issue. I have been getting the magazine for about 50 years. I've always enjoyed reading about the exploits of our armed forces in the different battles and theaters of war.

However, I have noticed that you seem to be getting more political. "Hollywood Gets Religion," "Second Parenthood," "Will Jelly Beans Be Illegal?" "The Wrong Answer!" I can read all this stuff in any magazine. The magazine should stick to Legion stories and information. Did all your war-time writers die off?

*Kenneth Kennedy
Apache Junction, Ariz.*

I agree with most positions taken by the magazine. Once in a while, however, I have to come out of the barn. Such is the case with Sarah McCarthy's article (December). When a religious group departs from the Scriptures and deletes the "virgin" in Mary or the "men" in amen to be politically or gender correct, that's the church's problem, not one for the government.

When the government decides that mandated prayer in our schools is not constitutionally correct, that's the government's problem, not one for the

churches. It does not hinder their right to propagate the faith. Ms. McCarthy seems to lump all of these things into one big porridge of irony.

*Hugh Dundas
Royal Oak, Mich.*

Cheers for Sarah McCarthy! ("Will Jelly Beans Be Illegal?" December). My personal feelings are: Leave my Easter Bunny alone and don't rewrite my "Silent Night."

*Ray Goss
Fayetteville, N.C.*

"Wrong" Is Right

Although the December issue was fantastic, the article that stood out was Bruno V. Manno's "The Wrong Answer." It was simply incredible that this man had such insight into these problems. I almost felt like our school district was all alone, but Mr. Manno let it be known that the government is using its Gestapo tactics on more than one school. We need a return of state and local empowerment!

*Gary Crable
Brownsville, Pa.*

"Wrong" Is Wrong

Some of us who have worked with the school systems from the outside have found the real problem with our system of education and it is a far cry from what is stated in Bruno V. Manno's article.

We are losing 25 percent of our students before they finish high school. These are generally children from broken homes, from welfare families, or even more important, from families where parents don't care. These are the children that cause most of the discipline problems.

The solution is to get these kids at an earlier age in a special school system with special teachers to teach motivation. We have started this system here and call it the early childhood learning center. Kids in the problem group at age 3 are here.

Throwing more money at a system that has failed us for many years is senseless.

*John W. Jackowski
Freeport, Ill.
Please turn page*

WE WANT YOUR OPINIONS

THE AMERICAN LEGION MAGAZINE welcomes letters to the editor concerning articles that appear in the publication. Be sure to include your address and a daytime phone number for verification. Short letters are more likely to be published, and all letters are subject to editing. Send your opinions to:

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The Un-COLA

My husband and I are a dual military family. I read in "On Duty" (December) about the housing crisis. My husband is stationed with the 86th Evac Hospital at Ft. Campbell, Ky. It astonishes me how Congress can be so slow in giving soldiers a "realistic" pay raise. They sure aren't slow when it comes to their own pay raises. If they had to live on the average income of a dual working family, maybe they'd be sure to give those that deserve it the needed pay raise.

*Spc. M. L. Sweeney
Hopkinsville, Ky..*

Sub Version

Pretty sneaky way of clearing up the last vessel sunk (VetVoice, November). Well done!

However, no Navy person thinks a sub is a boat. Crew members do affectionately call her "my boat;" destroyer men call theirs "my tin can;" battleship men, "my wagon."

Now, the rule of thumb: If you can put it on a ship, it's a boat. I never saw a ship carrying a sub. Myself, I was on destroyers—oops, I mean tin cans.

*William W. Veer
Freeport, Ill.*

Gulf Campaign

It is good to see in the Veterans Update column (December) that the Legion is taking up the cause of the Gulf War veterans who have become deathly sick because of the chemical and/or biological weapons that madman Hussein used on our troops.

It is imperative that we immediately begin a grassroots campaign of letter writing to Congress to get them to put a stop to the current practice of discharging members of our armed forces [who] are unable to pass the strength tests necessary for re-enlistment because they are sick.

*John F. Schroeder
Atlantic, Iowa*

Casualty Count

Steve Salerno ("The Long Silent March," October) claims 54,246 men died in Korea. This is a myth. DoD statistics show a total of 54,269 deaths were attributed to the Korean War era,

1950-1955. DoD says 36,914 men died in-theater during the Korean War. In addition, there were 17,355 other deaths out-of-theater (CONUS, Germany, etc.) which were attributed to the Korean War era.

It is not my intention to be a pain in anyone's caudal appendage. However, I feel it's important for my Korean War buddies to know the true numbers. God knows, almost 37,000 deaths in Korea was high enough!

*Martin J. O'Brien
Augusta, Maine*

Editor's Note: Retired Marine Corps Gen. Raymond G. Davis, a recipient of the Medal of Honor for valor in the Korean War and a member of the Korean War Veterans Memorial Advisory Board, wrote in our magazine ("Remembering the Forgotten War," April 1995): "More than 54,000 Americans gave their lives worldwide in an effort to stop the spread of communism during the Korean War." It was in this context that we used the figure.

Bad Policy

In Washington Watch, (December) I read that dope and booze addicts are considered disabled and are receiving SSI. (See "A Coincidence," Page 12). To add insult to injury, government bureaucrats go to homeless shelters and sign addicts up for benefits.

My husband was struck down with a massive stroke, which left him permanently disabled six years ago. He was turned down for SSI disability. He worked all of his life, took care of his family, was drafted and served in the military during the Korean War. No one came forward to help him. Attention bureaucrats! Where is your common sense?

*Joan Siejack
Street, Md.*

Pinned Down

An increasingly uninvolved society is less than fully functional, and its participants are much less able to resist the loss of the liberties guaranteed by the founding fathers ("Bowling Alone," November). The Constitution and Bill of Rights clearly

provided for and, indeed, required involvement of citizens.

Robert Putnam didn't mention it, but the end of the military draft surely must be listed among causes of the "bowling loners." My generation knew involvement in the large society was an inevitable part of our rite of passage into adulthood. Certainly not all of us welcomed the draft, but it influenced us all—participating in society was expected. In the end, we were, and continue to be, rewarded.

*James. S. Briggs Jr.
Dayton, Ohio*

Because I have been bowling since 1965, I was very interested in the "Bowling Alone" article. I bowled twice a week last year and was president of a 34-team league, but I had to give it up because of increasing prices. The main reason people no longer get together in a league is because of the price of bowling.

I feel bad for my grandchildren and all young people because they will not have a chance to play this sport.

*Alfred Imondi
Merrick, N.Y.*

'Short Timers'

I really enjoyed the article, "Borrowed Time" in November by Jimmy L. Emory. It reminded me of something similar that happened to me when I got into "short time" in Vietnam. My compliments to you for such a well-needed magazine in these times. Keep up the good work.

*George D. Hiser
Guilford, Conn.*

He Was There

On page 88 of the September issue, there was a picture with a caption that read, "A victim of Nazi inhumanity still rests in the position in which he died. He was one of 150 prisoners savagely burned to death by Nazi SS troops in Gardelegen, Germany." I walked into the barn in Gardelegen, Germany, on April 17, 1945—four days after it was set fire with 800 people inside. Believe me, the number was 800.

*Robert G. Gelinas
Lewiston, Maine* □

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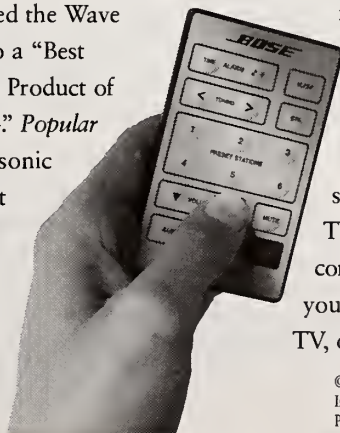
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SHOULD CONGRESS INCREASE THE MINIMUM WAGE?

Rep. Eva Clayton (D-North Carolina)

The President proposed a modest increase in the minimum wage. The Democratic leaders then introduced H.R. 940, the Working Wage Increase Act, which would increase the minimum wage of \$4.25 an hour in two steps to \$5.15 by July 4, 1996. The bill has 91 sponsors, all Democrats, but it should be a bipartisan effort. In times past, both Speaker Gingrich and Sen. Dole have supported minimum-wage increases.

YES



The minimum wage needs to be increased now for two major reasons. First, to help improve the quality of life for all our citizens. Second, to raise the standards of our workers so that they can keep pace with changing technologies and be better prepared to compete with workers around the world.

Congress moved very fast to drive citizens off welfare. I support welfare reform, but with provisions for training and the minimum-wage increase. It is obvious to me that in our zeal to cut spending and balance the budget, we are being penny-wise and pound-foolish. We are putting people out of work, taking benefits from people without giving them work, and keeping those who are working at poverty levels. We are creating a larger and perhaps more permanent underclass by these irrational actions.

This blind march toward 2002 fails to take into account that the best welfare reform is minimum-wage reform. The President's minimum-wage proposal, combined with the earned income tax credit we passed last Congress, will go a long way in pushing millions of Americans out of poverty. Cutting the earned income tax credit makes no sense. Sixty percent of the minimum wage workers are women. Many have children. And most minimum-wage workers are poor. Increases in the wage have not kept pace with increases in the cost of living. That is why a worker can work full time, 40 hours a week, and still be below the poverty level. Surely we can increase the minimum wage for the first time since April 1991, during which time the cost of housing, food and clothing has risen sharply.

If we lift workers out of poverty, we will have less demand for welfare, less burden on this nation's resources, allowing us to compete more efficiently in the global marketplace.

In doing so we can reduce the trade deficit, reduce the domestic deficit, create more jobs and restore America. ☐

Rep. James B. Longley Jr. (R-Maine)



NO

Much of the debate over the minimum wage is misplaced. It obscures a cruel hoax being perpetrated on the working poor by an elite group of politicians, academicians and government bureaucrats with little or no practical business experience.

When the minimum wage was introduced in 1938, the country was attempting to recover from the Depression, and Congress was making its first attempts to legislate the wage and hour safeguards that many of us now take for granted. For instance, the Social Security Act of 1937 instituted a national program of supplemental retirement income and unemployment compensation for a population with little in the way of retirement security.

The tax structures implemented to pay for these programs were reasonable and consistent with what the economy could support. In the late 1930s, employer taxes—at about 1 percent apiece for worker's compensation, unemployment insurance and social security—were only a fraction of what they are today.

How bad are these taxes today? In my campaign, I spoke often of the fact that if I bought a pack of cigarettes in my home state of Maine, I would pay three taxes. If I bought a six-pack of beer, I would pay four taxes. We call these "sin taxes." But what do we call it when an employer creates a job for a working person and is burdened with the payment or management of nine different taxes or mandates and the total tax burden often exceeds 25-30 percent?

At \$4.25 an hour wage, the Maine employer must pay 71.4 cents an hour in taxes and mandates, and the employee must pay 32.5 cents. Together their tax burden amounts to \$1.19 an hour. Pending legislation would make that load even heavier.

Michael Kinsley said it best a year ago in his article, "My Failed Jobs Program," when he wrote, "It takes a minimum of 37 different forms and 50 separate checks to hire a single employee for a year, even if she graciously agrees to be paid only once a month."

This is the real issue, not the minimum wage. If we focus on these real issues—cutting government spending and reducing the tax and regulatory burden, we will achieve the meaningful increases in take-home pay that the working poor truly deserve. ☐

YOUR OPINIONS COUNT, TOO

Senators and Representatives are interested in constituent viewpoints. You may express your views by writing The Honorable (name), U.S. Senate, Washington, DC 20510, or The Honorable (name), U.S. House of Representatives, Washington, DC 20515. Or, you may call the U.S. Senate at: (202) 224-3121; and the House at (202) 225-3121.

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Gas Masked Then...

It comes a bit late, perhaps, but pressure from WWII veterans and their families is finally nudging the National Security Council toward an official admission a half-century in the making: American POWs were subjected to Japanese germ warfare experiments. VA Secretary Jesse Brown has been leading a behind-the-scenes fight to win special compensation for the victims.

The deal that Gen. Douglas MacArthur cut with Japanese Lt. Gen. Shiro Ishii—former commander of the 731st Rgt., which conducted the experiments—is now a matter of record. Ishii and his top people were spared prosecution on war crimes charges in exchange for what they knew.

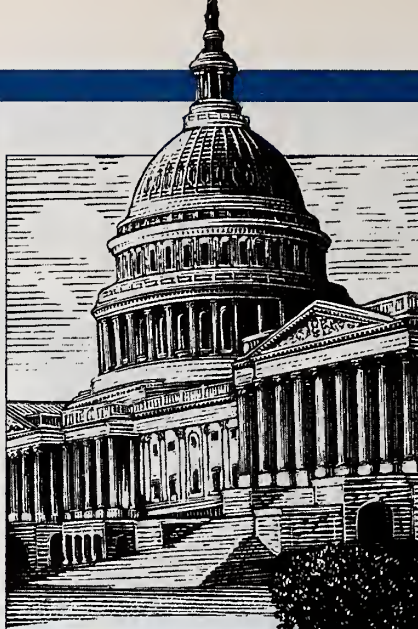
Still, the United States has publicly refused to acknowledge that Americans served as guinea pigs, in part these days because a flurry of stories about Japanese atrocities against Americans wouldn't help the Clinton administration push to give Japan a permanent seat on the U.N. Security Council. Indeed, groups like the American Defenders of Bataan & Corregidor and the Center for Civilian Internee Rights are vigorously opposing the move.

...And Now

Alarmed by the March gassing of the Tokyo subway that killed 5 and injured 5,000, arms-control advocates took out a *New York Times* ad aimed at forcing Senate Foreign Relations Committee chairman Sen. Jesse Helms of North Carolina to bring the Chemical Weapons Treaty up for a vote. (Speculation is that the Tokyo terrorists made use of a nerve agent, sarin, leaked by Russian sources.) But Helms has strongly resisted, concerned that the treaty's restrictions on the production of such weapons are unverifiable.

Helms has an ally in Joseph D. Douglass Jr., author of two books on the subject. Douglass argues that the only way to deal with the threat is to expose and counter it, not to sweep it under the carpet. He also says the Russian chemical/biological weapons program is so advanced that it has produced so-called "nonmilitary" agents to be carried by "diplomats, politicians and business executives."

Washington-based Cliff Kincaid writes for Human Events and other publications.



WASHINGTON WATCH

By Cliff Kincaid

His Heart's There

Three senators want to know how an alleged leftist terrorist who is accused of playing a role in the 1985 murder of four Marines in El Salvador came to enter and live in the United States.

The senators' eyebrows were raised by a *60 Minutes* exposé involving Gilberto Osorio, a former leader of the Salvadoran FMLN. According to the show, Osorio is now living near San Francisco.

Reporters disclosed that he was born here, is a veteran of the U.S. Air Force, and returned to this country after fighting for the Salvadoran guerrillas. Osorio was said to be working for a cultural arts project getting tens of thousands of dollars from local and federal agencies.

He allegedly told Stephen Schwartz of the *San Francisco Chronicle* that he didn't desire to return to El Salvador, fearing his former colleagues' reaction to his disclosures about their activities. American law enforcement authorities may be unable to prosecute Osorio but Congress wants hearings.

Sens. Richard Shelby, Arlen Specter and Bob Kerrey, the last two chairman and vice chairman, respectively, of the Senate Intelligence Committee, have asked Secretary of State Warren Christopher to investigate the case of Osorio and another alleged participant

in the murders, Pedro Antonio Andrade. Andrade is presently living—where else?—in the United States.

Two Party Pan

Neither Democrats nor Republicans like what Boston University Professor Laurence Kotlikoff is saying these days. Both parties, he argues, are driving us into financial ruin by expanding entitlement programs. Democratic and Republican administrations, from Eisenhower to Clinton, have become a "way for current generations, rich and poor alike, to rip off future ones," he says.

Kotlikoff, who spoke at a Ross Perot conference in August about "generational accounting," says that at current rates of spending, the next generation will be confronted with an 84-percent tax rate.

The GOP has "good intentions," he adds, but even their ambitious budget plans are "too little, too late," dropping the projected tax bite to "only" 72 percent.

To avoid such massive tax hikes or draconian cuts in spending, the professor urges privatization of Social Security, a consumption tax to encourage saving and investment, and managed care for Medicare and Medicaid.

A Coincidence?

Researchers at the West Los Angeles VA Medical Center (VAMC) had begun noticing a curious happenstance: Cocaine use by patients, many of them already under treatment for addiction, seemed to upsurge dramatically around the first of each month. So the researchers decided to conduct a study into the patients' habits.

And their conclusion? The first of the month is when the patients in question receive their monthly VA or Social Security checks (median amount, \$645). Thus, the latest installment in the sad and ironic saga of the federally funded drug problem first mentioned in these pages last November.

Dr. Andrew Shaner, associate chief of psychiatry for the West Los Angeles VAMC, suggests making the continuation of payments contingent on clean urine tests. Shaner has been making the rounds in Washington trying to convince lawmakers to mandate additional federal oversight of the money disbursed via the multibillion-dollar programs. □

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COMBAT CASH FLOW



GOING into combat or being sent to a war zone, you not only risk your life but your financial well-being as well.

Often, couples can deal with money problems by communicating and budgeting before deploying, says Sydney Hickey, associate director of government relations for the National Military Family Association.

"For military families that have joint checking accounts, it is important for them to talk and decide how much each can spend in a month," Hickey explains. "You can also have two different accounts and agree on where the money goes."

Bosnia deployments will pose some significant problems because families will have trouble communicating as well as they did during the Gulf War, according to Hickey.

"GIs and their families have to plan and take advantage of the advice offered by financial counselors at bases or family centers," Hickey says. "You need to know where the money is going and how much you can afford to spend."

And you need to know that sooner, rather than later.

FAMILY HELP



THE LEGION's Family Support Network is ready to help the families of some 20,000 troops sent to Bosnia for peacekeeping.

A 24-hour, toll-free number, 1-800-504-4098, can mobilize the Legion family to assist GIs and their families with short-term financial assistance or other emergencies.

TAXING SERVICE



BEING on active duty doesn't entirely shield you from taxes, but it does offer some unique advantages—as well as challenges—according to Steve O'Rourke, director of professional services for the National Association of Tax Preparers (NATP).

"If you're a member of the U.S. Armed Forces and you're sent into a combat zone, certain pay is not subject to taxes," says O'Rourke. "This became a real issue during Desert Storm when hundreds of thousands of GIs sought the help of tax professionals to do their returns."

O'Rourke explains that tax returns for military families use some very different rules, and you need to find a preparer who has experience doing them. "Someone in the military can serve in one state and have an official residence in another, for example," he says. O'Rourke notes that many tax preparers located near military bases can fill the bill.

ON DUTY



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CUTTING COMMISSARIES



A PROPOSAL to phase out all stateside commissaries could have harsh financial consequences for GIs at a time when economists are estimating that military pay—including benefits—is already running about 12 percent behind what comparable civilian positions are paying.

Average E-4s with children who lose shopping privileges at commissaries will see 6 percent of their monthly income absorbed by the higher civilian grocery store prices.

In Congress' zest to cut the federal budget, the \$1 billion commissary subsidy is a juicy target. A number of proposals are being considered in Washington, including phasing out all stateside commissaries and increasing the surcharge in those maintained overseas, where about half the commissary budget is spent.

The American Legion strongly opposes any plan that would phase out commissaries in the United States.

Other proposals that stop short of closure include increasing the amount of profit—currently set at 5 percent over cost—to 15 percent. Another plan would close U.S. commissaries, but increase military subsistence pay by \$30 a month, less than one-third of the actual savings a family of four gets by shopping commissaries.

IN THE NEWS



BOSNIA peace-keeping operation is estimated to cost the United States \$1.5 billion....Pentagon now in search of new weapons to attack and destroy weapons of mass destruction in bunkers....U.S. Navy has a seventh Nimitz class aircraft carrier, the USS Stennis....Israel claims the smallest assault rifle in the world with the introduction of the 690mm long-5.56mm Galil MAR—Micro....DoD has given green light on purchase of 120 C-17 airlifters....According to *Jane's Defense Weekly*, five midshipmen at the U.S. Naval Academy are under investigation for drug dealing and 19 others are suspected of drug use....California residents along San Diego's coast are blaming Navy communications signals for the erratic behavior of their garage door openers....South Africa now discussing defense deals with U.S. government, but sticking point remains willingness to allow American inspection....Defense Secretary Perry apologizes to Japan for alleged rape of 12-year-old Okinawa girl by three servicemen....CIA expects North Korea to deploy Nodong-I missiles by the end of this year....U.S. Navy is studying anti-armor version of Tomahawk missile....DoD has set up council to study ways to improve U.S. defenses against nuclear, chemical and biological weapons....Defense Science Board investigating options for protecting U.S. communications systems from enemy attack. □



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GLOBAL ORGANIZED CRIME

With the Mafia on the ropes, gangs from Japan to Colombia battle for control of the underworld. And you're caught in the crossfire.

By Robert McGarvey

IT SHOULD have been one of the happiest days of her life. Instead it became the last day of her life.

Kathy May Lee was on her way to buy fabric for her wedding dress in a local store in Monterey Park, Calif. Although the young real estate agent usually drives a Honda, on this particular afternoon she had borrowed her parents' Lexus. She was parking the Lexus when suddenly a 16-year-old hoodlum tried to hijack the car. Lee resisted and was shot dead. The killer fled the scene but was found two months later in Dormont, Pa., where he was in jail for robbery.

The murder of Kathy May Lee might sound like another "random, senseless" killing—but there is more to it than that. Kathy Lee was in the wrong car at the wrong time.

According to Los Angeles County sheriff's investigators, she was killed for the Lexus because a buyer—probably in mainland China—had placed an order for it. The buyer probably paid double the car's \$49,000 sticker price, but it would be worth it to eliminate the time-consuming red tape and import

duties. Who arranged for the car to be smuggled into China? Hong Kong's feared Triads, a large-scale organized crime group now making its way to America. And the Triads are not the only ones.

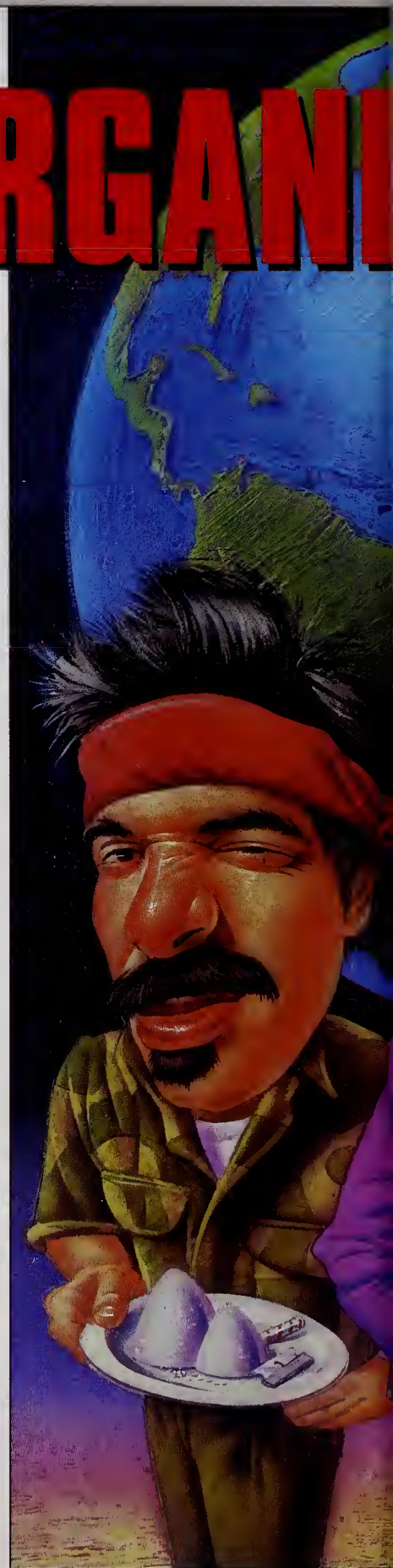
Incidents like the Lee homicide make one fact clear: The face of organized crime in America is dramatically changing. "We cannot afford to ignore the new criminal organizations that are now appearing on the international scene," says Louise Shelley, a professor at the American University in Washington, D.C. "The number and the scope of their crimes are multiplying extremely rapidly. These groups are definitely becoming a threat to the United States."

In the 1980s, the government began cracking down on organized crime. The decade gave plentiful cause for celebration to government prosecutors because, in case after case, they won long jail sentences for bosses of La Cosa Nostra crime families. Nowadays, the chiefs of the American Mafia, from John Gotti in New York to Philadelphia's Nicky Scarfo, are languishing in prison, leaving the organizations they left behind in disarray.

Alas, literally dozens of ethnic crime groups have emerged to fill the void. "The legal battering of the Mafia has opened up new possibilities for new criminal groups," warns Emilio

A frequent contributor to this magazine, Robert McGarvey wrote "A Gift for Business" in the November issue.

ILLUSTRATION BY WILLIAM GIGLIANO



ZED CRIME

PUBLIC ENEMY—A new breed of international gangsters has emerged selling drugs, arms and weapons-grade plutonium.



Viano, a professor of justice at American University and a consultant to the U.N. Crime Prevention Branch.

Colombian drug barons earn billions of dollars annually in the United States. Japanese gangsters called the "Yakuza" claim a mounting presence in Hawaii, along with scattered outposts on the West Coast. Various Mexican criminals, particularly members of the Herrera Family, wreak havoc in U.S. border states.

But of all the opportunists vying to split up the Mafia's abdicated turf, two new crime organizations operate at a different—and more menacing—level: the aforementioned Triads, and the Russian Mafia.

Hong Kong's Triads

The Triads' business is heroin, and they account for lots of it. Some 60 percent of the drugs entering the United States are traced to Triad sources, primarily Burmese poppy fields that have long been controlled by Chinese criminals belonging to United Bamboo, Wah Ching, the Big Circle Boys and other Triad sects.

But Triads have many criminal enterprises, "more than most of the ethnic crime groups," according to Ko-Lin Chin, a sociology professor at Rutgers University-Newark. Among the Triads' activities are extortion, prostitution, international car theft and their much-publicized involvement in alien smuggling, with Chinese customers paying as much as \$30,000 to be spirited into the United States. To give you some idea of the enormity of the profits from such enterprises, "alien smuggling alone generates more than \$3 billion a year for the Triads," says Jim Finkenauer, another Rutgers-Newark professor who teaches criminal justice.

Still more worrisome, the Triads are building alliances with U.S. street gangs. Says Chin, "They help legitimize the existence of street gangs. Without the cooperation of the adult criminal organizations, the gangs would not be able to operate."

For the powerful Triads, the benefit in embracing street gangs is that the teens represent a sizable, often cold-blooded army that will take on even the most vicious jobs, like the killing of Kathy May Lee. In Los Angeles County alone, police estimate there are over 100 Asian gangs with some 10,000 members.

As long ago as 1990, Sen. Joseph
Please turn to page 46

POLICY REVIEW

One of sportsdom's top executives and most penetrating thinkers discusses the diminishing purity of the game, the importance of the "big picture," sports' role in healing wounded communities and the other pressing issues that bind athletics into the fabric of American life.

CARMEN POLICY has never sacked a pro quarterback, knocked a fastball beyond Fenway Park's "Green Monster" or buried a jump shot over Michael Jordan. But during his five years as president of the National Football League's San Francisco 49ers, Policy has earned a reputation as one of the most effective, thoughtful and quietly influential people in all of professional sports.

An attorney by trade, Policy previously handled the personal affairs of Edward DeBartolo Jr., who purchased the 49ers in 1977 and now heads the Ohio-based DeBartolo Corporation, one of the nation's largest property developers. After serving as the 49ers' part-time legal counsel, Policy was asked to run the five-time Super Bowl champions. Now 53, he's best known for his mastery of the NFL's "salary cap" and managing the team's sustained success.

However, in talking with *THE AMERICAN LEGION MAGAZINE*, the father of five with the unusual (and symbolic) name makes it clear that there's much more to professional sports than big headlines and bigger money—that sports are, in fact, inextricably tied to the American way of life.

AMERICAN LEGION MAGAZINE: It's no secret that professional sports are weathering some tough times. Let's not beat around the bush. What in your view is the greatest threat to the health of professional sports in America?

CARMEN POLICY: I think the one incurable virus that can bring down professional sports as we know them is the people who have the responsibility to maintain the integrity and dignity of the game. By that, I mean the people whose fiduciary duty is to maintain the quality and purity of the



CARMEN POLICY

game when the athletes take the field. Everything else should be irrelevant once a game begins.

Q. It wouldn't seem that they're doing a very good job of maintaining dignity when you have commercial intrusions like the *Fruit-of-the-Loom Half-time Report* or the *Oscar Mayer Hot Dog Play of the Day*.

A. It's a question of balance, and this is an area where professional sport leagues must learn to excel. The people in charge have a responsibility to the industry, to the particular sport and to the fans to maintain the proper balance. Athletes are performers and they deserve to be well paid, especially

when their following is so extensive and they are part of such a very visible event. Sponsors support those salaries and broadcasts of games.

But we can reach the point where a preoccupation with economic factors disrupts the fan's love of a sport. A game with rules has a certain purity to it. That purity should transcend the concerns of Madison Avenue, sponsorships and the dollars in an endorsement or a contract.

Commercial considerations are very close to infecting sports in a way that could develop into a lingering illness that is ultimately terminal.

Q. In the aftermath of the 1994 baseball strike and the cancellation of the World Series, baseball attendance for 1995 was down only 20 percent over 1993. Were you surprised the falloff was that small?

A. I thought it would be much worse. I think one of the reasons it wasn't is that you had significant improvements in facilities in cities such as Denver, Cleveland, Baltimore and Texas. The new ballparks and the expanded playoffs certainly helped baseball in a number of cities. But other communities suffered dearly, including the San Francisco Giants.

Q. Middle-class or blue-collar fans once made up the



TOUCHDOWN—
Policy has helped
the 49ers get to
the conference
championships, win
Super Bowls and
stay competitive.

bulk of the crowd at athletic events. Are high ticket prices keeping a lot of them away now?

A. There's no question. Tickets for live sporting events are a financial strain on the ordinary working person. But this is happening to entertainment in general. Seats at rock concerts are expensive. Try getting a ticket to *Phantom of the Opera*. I think it's \$70 a seat. Anything that's special these days comes at a high cost.

The one thing about the NFL and its product that's redeeming is that we remain on free television.

Q. Since we're talking about access to the games, what did you think of the Baseball Network limiting the wild card playoffs and league championships to regional TV coverage?

A. Unbelievable! Those were the playoffs. It doesn't make sense. It's like the Major Leagues told the fans that baseball is not a national sport, or the only thing national about the sport is the World Series. It wasn't the best way to recover from the strike.

Q. The lost revenue from 1994 has apparently led to a restructuring of baseball salaries. Superstars still get huge contracts, but we don't see the trickle-down effect to journeymen players.

A. Though the lower salary structure could keep baseball's economics together, it's obvious that the Major League owners and players are going to have to reach a workable labor agreement. Baseball can't continue to alien-

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HIGHLIGHTS

Carmen Policy On...

Essence of sports: "Sports are a mirror of life, with all emotions openly exposed, including the highs and heartbreaks."

Team spirit: "Too many of the bad things happening in American communities today are because too many people are more interested in bricks, mortar and garbage than they are in matters of spirit and soul. A team can be a binding source of pride for a community."

The lure of sports: "When you compare us to the IBMs of the world, sports are small potatoes. But we're drama. We attract a lot of attention."

The role of luck: "You can only plan for so much. You need a little luck. A lot of the greatest generals in history could have been failures were it not for luck."

'Business is war'
takes on an
entirely new
meaning as
corporate
America
realizes it has
much to learn
from military
strategy.

Boardroom

ON PAPER, the plan was bold and brilliant. Through a combination of frontal armored assaults and behind-the-lines parachute drops, the Allied forces would take the three bridges over the Meuse and Rhine rivers, come rampaging across and overwhelm Hitler's forces, thereby ending World War II.

But in planning Operation Market Garden, the Allies made one critical mistake: They relied too heavily on the single thoroughfare connecting the little-known Dutch towns of Eindhoven and Arnhem.

This proved fatal when Hitler's troops succeeded in blocking the route, cutting off the forces already there and preventing reinforcements from arriving. Doomed by their lack of foresight—and with nowhere else to go—the Allies suffered much the same fate as the Iraqi units trapped on the so-called Highway of Death at the end of Desert Storm.

Market Garden—subject of the movie, *A Bridge Too Far*—was supposed to end World War II. It wound up ending the lives of 7,000 Allied troops instead.

This is the story Jay Kurtz tells his 20 eager students to illustrate what happens when you breach what he calls the fifth principle of war: *maneuverability*.



"Nearly all the battles which are remembered as military masterpieces have been battles involving the art of maneuver," he adds, quoting Churchill. To drive home the point, Kurtz then douses the lights and shows a related clip from the classic film, *Patton*.

Although Kurtz's quotes, props and anecdotes might lead you to believe he's standing in front of a class at the military academy, he is actually in the boardroom of a *Fortune* 500 company, addressing a group of men and women in natty business attire.

And what does Kurtz's "fifth principle of war" have to do with lasting success in business? Simple, says Kurtz. Often a company that has prospered

early in life fails over the long haul because it is unwilling or unable to change course—be it switching from mature markets to new markets, from one product line to another, from older technology to newer technology, or making any one of dozens of other adjustments.

But why teach such lessons through the medium of war?

"Business is war!" Kurtz thunders, his words the vocal equivalent of a mortar shell detonating at a distance of 10 paces.

A former captain in the Canadian Army, Kurtz is president of The Kappa Group—arguably the leader in a growing consulting specialty called

Battlefields



CHAIRBORNE RANGERS—Some business leaders are adapting military tactics to get an edge on their competition.

“wargaming” that preaches one basic truth: The business world has a lot to learn from the military. Says star Kappa pupil Brent McConnell, voice systems manager for the Canadian telecommunications giant, Sasktel, “If you think about it, you’ll find many situations in war that correspond to what you face daily in business.”

The concept is also appealing to corporate trainers because it represents a 180-degree departure from the formless, touchy-feely inspirational programs recently in vogue. Says McConnell, “There’s no beating around the bush [in wargaming]. It’s no-nonsense, it’s direct. Hey, when you’re talking about Gen. Patton, you

can’t get too much more direct, can you?”

Apart from that, Kurtz is among many who believe it’s high time history’s great military minds got due credit for their battlefield achievements and the logic of their planning. “For too long, there has been a tendency for people to shy away from what the military can teach us because of the violence,” he says. “But if you focus on the *lessons*—the planning that goes into military strategy and tactics—you recognize the great elegance of what military planners do.”

In wargaming, the “business is war” motto is far more than just a catchy icebreaker. It’s an all-embracing rallying cry in which every aspect of doing business is correlated with its counterpart from the world of warfare. The board of directors is the Joint Chiefs of Staff. The branch salespeople are the front-line troops. The end result of a bad marketing campaign is not bankruptcy, but *death* (or at least, *heavy casualties*). Indeed, to attend a wargaming seminar is to enter a world of *frontal assaults* and *flanking maneuvers... guerrilla actions... diversionary tactics... primary targets* and *advance intelligence*...and on and on.

Where other motivational trainers invoke Dale Carnegie and Norman Vincent Peale, Kurtz and other wargame trainers prefer the likes of Napoleon, von Clausewitz and Patton. As is the case with any well-schooled officer, Kurtz’s admiration for tactical brilliance is nonpartisan: He puts the time-honored battle plans of an Erwin Rommel or a Mao Ze Dong on an equal footing with those of homegrown heroes

like Eisenhower and MacArthur.

In business and in battle, after all, the victors—whoever they are—get the spoils.

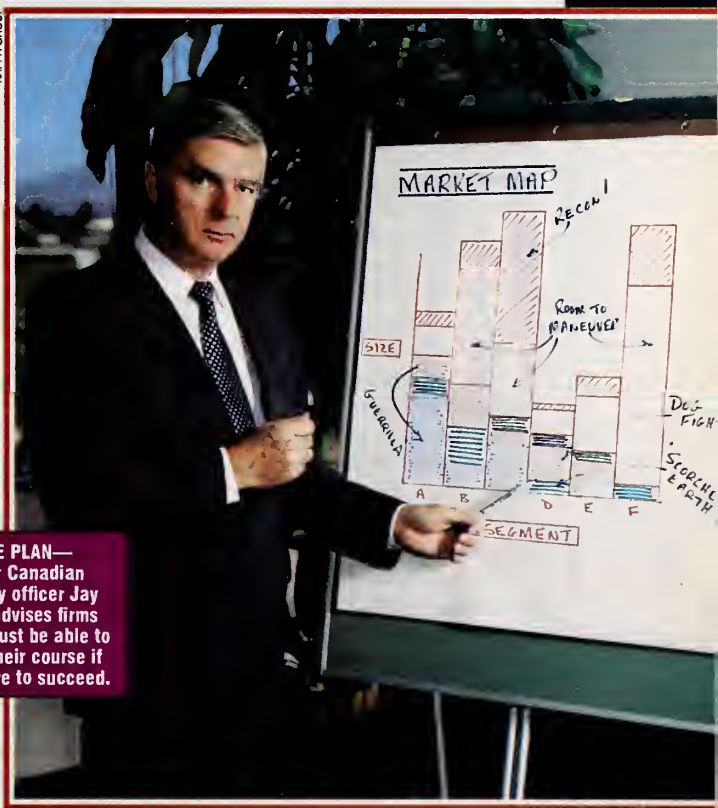
Kurtz is quick to stress that the training has nothing to do with adopting a more war-like attitude during the course of one’s daily affairs.

“When we talk about ‘engaging’ the competition, we’re not talking about a more hostile style of management,” he emphasizes. “We’re talking mostly about organization and thinking things through. We’re talking about self-knowledge, knowing your strengths and weaknesses and those of the competition—in short, all of the attributes that have marked the superior military campaigns throughout history.”

Wargame participants cite a number of selling points. One, says Grant Davis, worldwide sales training manager for Virginia-based Ericsson Inc., is that wargaming “enables a company to anticipate a competitor’s moves and also analyze the potential impact of various environmental forces—interest rates, elected officials and the like.” Surprising as it may sound, these factors tend to be given insufficient weight outside the wargame environment. Says top New York wargaming consultant Robert Scherer, “There’s a tenden-

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KAPPA GROUP



BATTLE PLAN—Former Canadian military officer Jay Kurtz advises firms they must be able to alter their course if they are to succeed.

THE \$60,000 CAT...

...and other sad tales from
the files of those who've bucked some
of the most powerful groups in
America: homeowners associations.



By Susan Katz Keating

ANN LOPEZ tried for months to prevent rain from leaking in through the frame around the front door of her suburban Maryland home. In November 1993, after the inside of her house had been damaged by water, the 70-year-old Lopez replaced the rotted wood molding with a frame made of crushed stone. The new material made a watertight seal. Finally, Mrs. Lopez didn't have to worry about rain.

But in making this eminently sensible repair, Ann Lopez had created a new worry for herself. She didn't know it, but the new rain-proof molding vio-

lated neighborhood covenants requiring door frames to be made of wood. The bewildered Lopez soon found herself in court, where a judge gave her 60 days to restore the old frame.

When the woman protested that she could not afford to comply with the order, she was found in contempt of court, and given a grim choice: either replace the molding or pay \$1,500 and spend six months in jail.

Hers is not an isolated case. All across America, people are being forced to adhere to rules dictating such minute matters as whether they can grow flowers or erect swing sets on their own property. These citizens are among the 32 million Americans living in residential developments that are administered (some might use a stronger word) by homeowners associations (HOAs). In large metropolitan areas, much of the available housing is governed by a homeowners association; in some cities, at least 50 percent

of new home sales are within HOA domain. Nationwide, HOAs are already 150,000 strong, and their number is growing. By the turn of the century, nearly one quarter of the American population will answer to homeowners associations, whose ranks are projected to swell to 225,000.

HOAs operate like small governments in regulating the activities of such planned communities as tract houses, townhomes or condominiums. The organizations create and enforce rules, and assess fees that are used to provide services such as snow removal or road repair.

Certainly they have their good points. Homeowners associations tend to produce eye-pleasing neighborhoods in which lawns are uniformly manicured and nuisances of all kind are all but nonexistent. They often provide amenities that individual homeowners could not afford, including tennis courts, swimming pools, even golf

Susan Katz Keating, the author of several books, lives in the Washington, D.C., area.



KITTY LITIGATION—Phyllis Hammond and "Sam" have been hounded by her condo's board of directors for nearly three years. "All this for a cat. It's plain ridiculous," says Hammond.

courses and riding trails.

But for all their benefits, the groups also wield troublesome power, according to James L. Winokur, a University of Denver law professor and expert on HOAs. He says that both HOAs' critics and supporters agree that HOA laws frequently circumvent constitutional guarantees.

A HOA may seek to regulate the type of reading material residents keep in their homes; it can even prohibit them from flying the American flag on the Fourth of July. Indeed, until the Supreme Court intervened, some HOAs restricted residency to "those of the Caucasian race."

What's more, anyone who dares to buck the HOA does so at his own risk.

Consider the case of a Redmond, Wash., couple who painted their house an unapproved color. When their HOA ordered them to repaint the house and the couple refused, the association filed suit. After a four-year fight, the couple



CARPET BADGER—John Lewis and his family used a piece of indoor/outdoor carpet as a door mat. The homeowners association threatened to take them to court, but the Lewises moved instead.

was found in contempt of court. A lien was placed on their home; their bank accounts were garnished; they were ordered to repaint their house under threat of jail and a \$2,000-per-day fine. And they had to pay \$13,000 in attorneys' fees.

Kris Sundberg, the attorney who represented the HOA in that case, says the couple could have avoided trouble simply by complying with the rules. In fact, he adds, most HOA problems arise when "neighborhood anarchists" decide to "hook a finger in the eye of authority."

Others charge that many of the rules are ridiculous to begin with, and are enforced to an outrageous degree by overzealous neighborhood leaders. Benny L. Kass, a Washington, D.C., lawyer who specializes in HOA law, once wrote a newspaper column describing "one nameless community" whose residents called their HOA leaders "the KGB."

Kass was amazed at the response: "I got more than 100 letters and calls around the country from people who said, 'How did you know that's what we call our leaders?' I found it both humorous and tragic."

The groundwork for all this turmoil was laid about 30 years ago, when builders constructed developments

intended to solve the housing crunch. The new-style homes were crowded together and surrounded by grassy common areas. The projects were approved on condition that the builders would be responsible for upkeep and maintenance. The builders in turn used deed covenants to assign those responsibilities to homeowners associations that the builders themselves created.

The covenants were intended to protect property values, says professor Winokur. But many HOA residents have come to feel that even as these statutes have enhanced their property values, they have also

reduced quality of life.

John and Julie Lewis placed a square of indoor/outdoor carpet on their front step to keep their three sons from tracking dirt into their Silver Spring, Md., home. Within a few weeks, the couple received a notice asking them to appear before a board to discuss their "violation." The HOA allowed only conventional door mats.

"At first I thought it was a big joke," says John Lewis. "But they had their lawyer at the meeting, and I realized they were prepared to take us to court."

The Lewis' neighbors signed a petition stating that they were not bothered by the mat; the couple then left it in place. In response, the HOA levied a fine and threatened to place a lien on the Lewis' house.

"It was really a sad situation," Lewis says. "We moved."

Conflicts involving HOAs often wind up in the nation's already overburdened court system. While researching years' worth of cases involving HOAs, Winokur found that litigation rates mushroomed beyond the rate at which HOA-administered developments were being built.

Some of the court cases make for

The residents of one community call their homeowners association leaders "the KGB."

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YOU'VE COME A LONG WAY— MAYBE

Yes, VA has made great strides in health care for women. But there's still room for improvement.

By Chandra M. Czape

HER VERY first day in a Department of Veterans Affairs hospital, Nancy Argoe was told by her nurse to lock her door at night. Nancy was the only woman on the floor, the nurse said, and she should take precautions. Recovering from spinal surgery, the Army veteran felt defenseless and terrified. Her husband stayed by her side around-the-clock.

"I was supposed to stay a week to 10 days, but it was just so horrible, I only stayed three. There was spit on the

Chandra M. Czape is an Indiana-based writer who specializes in women's issues.



PATIENT—Army vet Nancy Argoe has experienced both the old dreadful and the new improved versions of VA women's health care.

M. WILLIAMS/MERCURY PICTURES



GETTING BETTER—Dr. Susan Wodicka provides patient care at Nashville's VA Women's Wellness Clinic. These women's care clinics are an important element in VA's improved health-care services for women veterans.

NASHVILLE VA MEDICAL CENTER



BETTMANN

REALIZE CHANGE—Women going off to the Gulf War drove home the idea that female soldiers deserve equal care.

VA care now includes many preventive measures, such as mammography to detect breast cancer.



STEWART/STOCK MARKET

advocates say there is still work to be done, VA is asking the 1.2 million female veterans like Nancy Argoe to give their medical centers another chance.

First and foremost, what the VA had to learn is that health care that works for men does not necessarily work for women. "Women have always been treated on models of men," says Joan Furey, director of the Veterans' Affairs Center for Women Veterans in Washington, D.C. Furey recently told Congress that VA is trying "to make our hospitals gender-sensitive."

"Women make different demands on the system," says Dr. Susan Mather, assistant chief medical director for public health at the Department of Veterans Affairs in Washington, D.C. According to Mather, this

walls. I could hear [other patients] crying down the hall," says Argoe, possibly the first woman patient at the Wade-Park VA Medical Center in Cleveland.

At another VA hospital in Dayton, Ohio, Argoe also learned that privacy for female patients was not high on the list of priorities. "They wanted me to get undressed behind this curtain [separating her from a room full of male patients], and this male clerk just came walking in," she recalls. "I couldn't wait to get out of there."

Furious, Argoe wrote letters to her congressman and the VA. She received no response and gave up.

That was 1990. Since then, both hospitals have tried to entice her back, insisting VA has changed. "Not a month goes by that I don't get a letter from the Dayton hospital telling me about new services for women veter-

ans," she says. "I know they are doing something different. But I have never gone to find out."

Nancy Argoe's experience is hardly an isolated case. Historically, VA has shown little understanding of women's special health needs, offering them a level of care that varied between indifferent and inadequate—when it offered them health care at all, that is.

But today the growing presence of women in the military is forcing the traditionally male-dominated and male-oriented VA to become more accepting of women and their needs. Female veterans now compose 4 percent of the veteran population, but that number is sure to grow, given the current composition of forces. Women compose 11 percent of active-duty forces and 13 percent of the Reserves. As a result, many changes have been made at VA. And though women's

stems from a fundamental difference in the way the two sexes view health: "Men's attitudes towards health care is, 'if it's broken, fix it.'" Women, on the other hand, rely more on *preventive* measures, such as Pap smears to detect cervical cancer, mammograms to detect breast cancer and prenatal care.

WHAT'S MORE, this preventive philosophy colors their entire approach to health care. "You don't have men coming in to ask, 'Is there something I can do to prevent heart disease?'" says Mather. "But women do. They look at that responsibility different than men do." Emphasizing that "you can be equal and different," she points out, "We were under the impression 10 years ago that if you provide a gynecologist or a private room, you had solved [women's health]

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'We'll Be Back'

The flag amendment may have been narrowly defeated in the Senate, but Legion leaders have vowed the issue will not go away.



By Joe Stuteville



WHEN THE Senate voted down a proposed constitutional amendment to protect the U.S. Flag from physical desecration, the congressional body acted against the overwhelming will of the American people.

That was the message emerging in the wake of the 63-36 vote that sent the amendment, officially Senate Joint Resolution 31, to defeat Dec. 12.

In casting their votes, opposing senators acted in seeming disregard for the memorializing resolutions passed in 49 states; polls consistently showing that a majority of Americans support the flag amendment; and even, in some cases, the direct wishes of their own constituents.

Consider what Sen. Paul Simon, D-Ill., said last summer, when asked about the amendment: "This is one of those situations where we have to go against public opinion."

Many congressional observers,

Joe Stuteville is executive editor of THE AMERICAN LEGION MAGAZINE.

including the Legion, responded by saying that such a position clearly demonstrates some lawmakers on Capitol Hill are "completely out of touch" with their constituents.

A national poll commissioned last spring revealed that 79 percent favored the amendment.

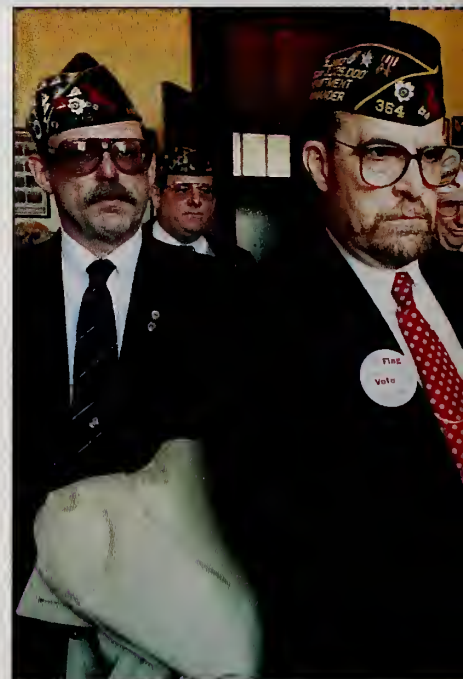
The outcome of the vote, observers say, hinged on four senators: Joseph Lieberman, D-Conn.; Barbara Mikulski, D-Md.; Bill Bradley, D-N.J.; and Robert Bennett, R-Utah. As the vote approached, the lawmakers were said to be leaning toward the amendment. All voted against it.

NONETHELESS, National Commander Daniel A. Ludwig remains undaunted. "We'll be back," promises Ludwig. "The American Legion will continue to fight until the amendment is passed and restores the people's right to decide for themselves whether to protect the flag."

Ludwig draws particular encouragement from the never-say-die attitude of congressional flag-supporters moments after the disappointing vote. Typical was a vow from Sen. Orrin Hatch, R-Utah, coauthor of SJR 31. "This isn't over," Hatch said on the Senate floor. "I expect the amendment will be rein-



HEAD ON—PNC Jake Comer reminds Mass. Sen. John Kerry that the flag amendment has the overwhelming support of voters in his home state.



COMER vs. KERRY

IT WAS the 54th anniversary of Pearl Harbor—and Jake Comer was about to launch his own surprise attack at the office of Sen. John Kerry, the Democratic junior senator from Massachusetts. Past National Commander Comer was a man on a mission, much like the 200 Legion family members who flooded senators' offices in a last-minute show of force. For Kerry, whose constituents have shown overwhelming support for the amendment in polls, it may have been a meeting that will live in infamy, as this fiery exchange shows:

Comer: "Senator, you were sent here to represent the people who put you in office and you are not doing it."

Kerry: "I was also sent here to uphold the Constitution, and this amendment, I believe, is wrong. I'm not willing to support an amendment that would restrict free speech when I believe we can protect [the flag] through a well-written statute."

Comer, pounding the conference table: "You and I both know that's garbage! The Supreme Court has shot down statutes twice in the last five years. What do you think the court will do if they're handed another flag-protection statute?"

Kerry: "Jake, I'm not going to vote for your amendment! That's just the way it is."

Comer: "Then you're going to have to explain that to the people back home. They may remember it next November when you run for reelection...."

Kerry voted no, but Comer insists the senator hasn't heard the last of it. □



WAITING GAME—Legionnaires visit Sen. McConnell's office as the amendment vote approaches. Much to their chagrin, the senator declined to meet with them.

"I can assure you this is not an Astroturf movement—this is a real grassroots effort to restore to the people the right to enact and enforce flag-protection laws."

—Daniel S. Wheeler, CFA President

roduced when the 105th Congress convenes in January 1997."

On June 28, 1995, the House of Representatives overwhelmingly adopted the amendment, 312-120. Had the measure cleared the Senate, it would have been sent back to state legislatures for ratification. Rep. Gerald Solomon, R-N.Y., predicted last summer that as many as 25 legislatures would pass the amendment in 1996.

Thirty-eight states are required to ratify an amendment.

The week leading up to the Senate vote was a roller-coaster ride of activity, as more than 200 Legion family members and representatives from the CFA—an umbrella group of 114 organizations representing 35 million Americans in favor of the amendment—converged on the nation's capital. Some supporters visited as many as



'We'll Be Back'

30 senators' offices.

At a news conference, CFA President Daniel Wheeler told reporters, "They said this issue was dead on arrival in the Congress five years ago, but the fact that we are here today is proof the flag amendment is in the hearts and minds of the American people. I can assure you this is not an Astroturf movement—this is a real grassroots effort to restore to the people the right to enact and enforce flag-protection laws."

Over the next few days, a truck loaded with petitions signed by more than 3 million amendment supporters circled the Capitol building. Flag-backers in Washington also were briefed on key senators to contact during their visit. "Those who support us but cannot be here are depending on what we do the next few days," Past National Commander (PNC) John Geiger told the volunteers. Supporters back at home received nightly briefings via a telephone conference.

One of the senators on the target list was Sen. Mitch McConnell, R-Ky., who supported a proposed flag amendment in 1990 that was subsequently killed in the Senate. But McConnell had changed his tune, apparently thinking a federal statute (which doesn't require amending the Constitution) would be enough to allow the states and federal government to enact flag-protection laws.

A few days before the Dec. 12 vote, McConnell introduced legislation to prohibit flag desecration. The Legion was adamantly opposed to McConnell's plan, saying a mere statute

would never survive the test of the courts. In the 1989 *Texas v. Johnson* decision, the Supreme Court shot down the federal and flag-desecration laws of 48 states. Congress responded by passing the Flag Protection Act of 1989, which the high court also ruled was unconstitutional.

Legionnaires flooded into McConnell's office, but each time they visited, they had to settle for a few minutes with a staff assistant.

"My son died in Vietnam defending the American flag," said John Schurer, a Legion member of Post 415, Milwaukee, Wis. "I buried my boy in Arlington in 1968, and the flag is a constant reminder of the price he and our family paid."

A few of the volunteers planted themselves in chairs in the reception area, saying they were prepared to wait until they could meet face-to-face with McConnell. "Just make sure you bring me lunch. I could get real hungry cooling my heels here," one Legionnaire told his group, which was departing for another senator's office.

At the office of Sen. Barbara Boxer, D-Calif., an aide politely explained to visitors that Boxer would never vote for the flag amendment, claiming it threatens the free-speech rights of citizens. Legionnaire George Sinopoli, who heads the CFA in his home state of California, asked about the "free-speech rights" of Americans who have died defending freedom and their flag.

"Even as we speak," said Sinopoli, "our government is sending our troops to Bosnia, and it's likely some will return home in flag-draped caskets. All we are asking is that Sen. Boxer go into this vote with an open mind."

The visitations to senators' offices, combined with contacts made by sup-

porters throughout the country, had a measurable effect. Kerry's office reported receiving a telephone call every minute on the flag issue during the afternoon following his meeting with Comer. Sen. Arlen Specter, R-Pa., a presidential candidate, earlier had not indicated how he would vote, but following meetings with Pennsylvania Legionnaires Ronald Conley, PNC Dominic DiFrancesco and Dr. Almo "Doc" Sebastianelli, declared his intention to vote for SJR 31.

ON THE DAY of the Senate vote, Legion leaders and CFA representatives were back at the "war room" fielding telephone calls from the national media and directing volunteers on Capitol Hill to last-minute contacts with senators and their staffs. Over the weekend, in a gesture Senate leaders said might be necessary to pick up critical swing votes, the wording of the amendment was changed to: "The Congress shall have power to prohibit the physical desecration of the Flag of the United States."

Hatch took the lead when the Senate opened for business: "Today, the Senate must decide whether this is freedom or the abuse of freedom. Will the Senate of the United States confuse liberty with license...?"

Sen. Bob Kerrey, D-Neb., likened the amendment to legislating patriotism: "We should not require somebody to respect it [the flag] by passing a law, saying if you violate the law, we will punish you."

By mid-afternoon, the Senate turned its attention to voting. Amendment supporters sat nervously in the gallery, taking in the activity below them. McConnell's last-minute legislative proposal was rejected, 71-28. Then, as the clerk read the results from the roll call vote on the amendment itself, Legionnaires anxiously counted the "yes" and "no" votes. When the last senator's vote was read, the count was three less than the 66 needed.

"We live to fight another day, and there will be another day, I can assure you," said PNC William Detweiler, talking to a group of volunteers and staff members. "We've only lost a battle, not the war."

Indeed, many of those on hand for the week-long call to action in Washington, D.C., wore a simple button that said it all:

"The Flag Amendment: A Vote We'll Remember." □

THEY SAID 'NO'

Here are the 36 senators who voted against SJR 31.

DEMOCRATS		REPUBLICANS	
Akaka (Hawaii)	Glenn (Ohio)	Mikulski (Md.)	Bennett (Utah)
Biden (Del.)	Harkin (Iowa)	Moseley-Braun (Ill.)	Chafee (R.I.)
Bingaman (N.M.)	Inouye (Hawaii)	Moynihan (N.Y.)	Jeffords (Vt.)
Boxer (Calif.)	Kennedy (Mass.)	Murray (Wash.)	McConnell (Ky.)
Bradley (N.J.)	Kerrey (Neb.)	Pell (R.I.)	
Bumpers (Ark.)	Kerry (Mass.)	Pryor (Ark.)	
Conrad (N.D.)	Kohl (Wis.)	Robb (Va.)	
Daschle (S.D.)	Lautenberg (N.J.)	Sarbanes (Md.)	
Dodd (Conn.)	Leahy (Vt.)	Simon (Ill.)	
Dorgan (N.D.)	Levin (Mich.)	Wellstone (Minn.)	
Feingold (Wis.)	Lieberman (Conn.)		

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VA DECLARES ITS PRIORITIES: CHIPS BEFORE CHECKS

AT PRESS time, the 1996 VA budget was still awaiting approval. Although the bill had passed the House and Senate, the Conference Report—the compromise between the two versions—was shot down when it came before the House because a majority of lawmakers opposed the \$213 million siphoned from VA's medical care budget to help fund the Environmental Protection Agency (EPA) and the Department of Housing and Urban Development (HUD).

Meanwhile, President Clinton said he would veto the VA/HUD/NASA budget anyway. Why? Among other things, it would do away with his pet project, Americorps, a civilian version of the GI Bill. Under Americorps, young people receive tuition money in return for the likes of planting flowers in city parks, an activity whose risks—at least in most places outside of New

York City's Central Park—do not exactly rank with military service.

Meanwhile, House members were told by House Conferees that there were no funds in the budget to restore the money. A vote was again taken on the compromise bill, and it was passed and returned to the Senate, still missing the \$213 million.

While no one can argue that a balanced budget isn't necessary, or that government spending is excessive, the fact that VA's budget has been chronically underfunded for decades appears to be lost on lawmakers. In short, it appears that the desire to play political one-upsmanship has overridden the promise to do right by veterans.

"In the midst of the fray over the budget, we had a four-day shutdown of the federal government, including parts of VA," National Commander Daniel Ludwig said in December. "No one has bothered to ask how many veterans this

adds to the already glutted backlog in the VA claims system."

A particular (and telling?) irony that emerged from the shutdown period was VA's definition of "nonessential personnel."

Claims processors and adjudicators were furloughed, while canteen workers and potato chip stackers remained on the job as "essential." The reason, according to VA, is that canteen services constitute a for-profit system, so cafeterias, snack bars and vending machines continued to take in money while most claims handlers were told to take a hike.

To Ludwig, all this represents "just one more reason we must separate VA from politics and make it a self-sufficient agency. In light of the events surrounding the budget and VA at the end of 1995, it is obvious that the Legion's plan to open up VA eligibility for all veterans must be implemented."

Survivor School

The surviving spouse or children of a veteran whose death is directly caused by a service-connected disability may be eligible for up to \$404 a month as a full-time college student. Lesser amounts are available for part-time students. Also eligible are the spouse or child of a veteran, living or dead, permanently rated 100-percent service-connected disabled, and the spouse and children of a service man or woman who is MIA, captured in the line of duty or held hostage by an enemy.

Spouses must apply for benefits within 10 years of the time that VA determines eligibility, and children must apply between the ages of 18 and 26.

Burial Benefits

Veterans or families of veterans should know what burial benefits are available from the federal government. William Jayne of the National Cemetery System advises veterans to make sure their families know where to find their discharge papers, usually a DD-214. "Veterans who don't have their

DD-214s should check with VA to ensure they are available," says Jayne.

All veterans upon their death are entitled to a flag that has flown over the Capitol and a Presidential Certificate recognizing the veteran's service to the country. A headstone or grave marker is also available at no charge. However, says Jayne, the law says the marker or headstone is only available for unmarked graves. In other words, if a family buys a commercial headstone or grave marker, VA will not supply a marker or headstone as well.

For more information, call VA at 1-800-827-1000, or contact your American Legion Department Service Officer.

Job Hotlines

People looking for a federal job or for employment information can access worldwide listings of jobs available either by phone or through the computer Internet.

For job information 24-hours a day, seven days a week, call OPM's automated phone system at 1-912-757-3000, or for the hearing impaired, use OPM's TDD system at 1-912-744-

2299. To contact the same listings through the Internet, computer users may get employment information at FJOB.MAIL.OPM.GOV. and INFO@FJOB.MAIL.OPM.GOV.

COLA Approved

Beginning with their disability checks in 1996, veterans with service-connected disabilities will get a 2.6 percent COLA.

The new base rates for disabled veterans are: 10% = \$91; 20% = \$174; 30% = \$266; 40% = \$380; 50% = \$542; 60% = \$683; 70% = \$862; 80% = \$999; 90% = \$1,124; 100% = \$1,870.

Veterans with dependents who are rated at 30 percent or more also receive additional compensation for spouse and children. The amount depends on the percentage of disability. For instance, a 100 percent service-connected disabled veteran with a spouse and one dependent child will receive an additional \$186 a month. A veteran rated at 30 percent with a spouse and child would get 30 percent of \$186, or an additional \$55 in compensation. □

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LARGE TOMATO**

You save on your grocery bills while enjoying these delectable tomatoes. They're simply fabulous in your salads, sandwiches, and spaghetti sauce. Even eating these yummy tomatoes by themselves is a real treat. There's nothing like the taste of fresh home grown tomatoes. Can easily be grown indoors or outdoors. All plants are guaranteed to arrive in perfect condition. So simply step back and watch your tree quickly zoom to the full height desired and supply you with yummy garden fresh tomatoes. Shipped at proper planting time.



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FAMILY SUPPORT NETWORK RECALLED TO SERVICE

DEPLOYMENT of U.S. troops to Bosnia has prompted The American

Legion to crank up its Family Support Network to serve the families of those sent overseas.

A new, 24-hour toll-free number, (800) 504-4098, is available to take calls from families needing short-term financial assistance or other hands-on help from members of The American Legion family.

"The American Legion Family Support Network serves veterans and their families, wherever and whenever the call goes out. We were there for them during Operation Desert Shield/Desert Storm in the Persian Gulf, and we're here now," says National Commander Daniel A. Ludwig. "We're ready to help."

The network was reactivated last December while U.S. officials were deploying an estimated 20,000 U.S. troops as part of

NATO's peace implementation force (IFOR) in the former Yugoslavia's war-torn province of Bosnia.

By dialing the toll-free American Legion Family Support Network number, (800) 504-4098, callers will be led through a series of telephone prompts that allow network helpers to assess a family's need and the urgency of the request. Callers are asked to leave their name, the state they're calling from, and a phone number where they can be reached.

The phone numbers are relayed to the appropriate Departments, where officials can contact the nearest Post, Auxiliary Unit or Sons of The American Legion squadron for assistance.

The Family Support Network also works with family service personnel at the home bases of units deployed to Bosnia, and state headquarters of National Guard and Reserve units.

Calls for assistance also may include questions about

military pay and allotments. In that case, network staff can refer callers to the appropriate military offices for assistance.

"We found a few household repairs or keeping the family car running was a lifesaver for many of the families of men and women sent to the Gulf," says Ludwig, adding that troops sent to Bosnia "can count on the same commitment offered families of active-duty personnel during the gulf war."

During that conflict five years ago, the network received about 35,000 calls;

of those, nearly 20,000 calls resulted in some sort of assistance from The American Legion. Though the operation in Bosnia is not the scale of Desert Storm, the Legion's determination to assist hasn't changed.

"In our own time our families endured the same anxieties and hardships today's troops face," Ludwig says.

"The American Legion Family Support Network was reactivated to let these troops know their families back home are not being forgotten." □

LEGION UNVEILS NEW INSURANCE

TWO new life insurance plans now are available to Legionnaires, Sons of The American Legion members and their dependents following action by The American Legion Life Insurance Committee and National Finance Commission.

The plans, formed in response to requests by members themselves, include "Extra Life" by Globe Life and Accident, a subsidiary of United American Insurance Company; and a guaranteed level term plan offered by CNA Insurance Company.

"Extra Life" is a new level premium/level benefit product, essentially a whole life plan with no cash values. With an initial benefit of \$10,000, the premiums don't increase with age, in most states, and the benefits are never reduced. In some states, a \$1 per month increase is charged for each

\$10,000 of coverage during each 20-year renewal period.

Details are in the sample kit mailed to 2.2 million members (limited mailing is due to age restriction) in December.

The other new plan offered by CNA Insurance Company costs less than typical guaranteed issue plans and provides an option for those unable to pass medical underwriting on standard plans.

The plan will be issued through age 59, the benefit amount up to \$50,000 for under age 50 and up to \$20,000 for those between 50-59 years old.

Under the plan, benefits will be reduced by half at age 65 and the plan terminates automatically at age 75. A test mailing for the CNA policy was made in January, but company officials say it is not available in the following states: Alabama, Kentucky, Mississippi, Ohio, South Carolina, Texas and Utah. □

AN UNBROKEN LINE



Three generations of the Anselmi family, all members of Post 259, Golden Meadow, La., have served their country in four wars. From left are: Gilbert Anselmi Sr., (WWII), his son, Gilbert Anselmi Jr., (Vietnam), Alexander Anselmi (WWI) and his son, Roy Anselmi (Korea).

Amazing Evergreen Grass Developed By University Scientists!

NOW! A Lush, Green Lawn All 365 Days Of The Year!

FROM THIS —

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Starting in just 3 days!
Typical burnt-out lawn plagued by
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New evergreen grass developed by
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**Incredible 4-season Wonder-Grass grows so fast
— it sprouts — spreads — covers starting in just 3 to 5 days —
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Think of it! No more bare spots! No more brown patches! No more yellow, bleached-out streaks! Instead — a solid evergreen "Magazine Cover" lawn all four seasons of the year!

Even in scorching summer heat! Even in icy, 20-below freezing winter blizzards! Even through month-long droughts! A solid green lawn all year 'round!

Forget about plugs! Forget about sod! Forget about every other old-fashioned lawn grass that turns tan in summer and fades to straw in winter. Now comes the wonder-grass of the 21st century — an incredible evergreen show-stopper, developed by University scientists, that keeps its color, its thickness, its rich, dense texture all spring, summer, fall and winter too!

And as if all this isn't enough of a miracle — a super-growing wonder-grass that starting in just 3 to 5 days sprouts — spreads — covers your entire lawn in a carpet of evergreen velvet. So lush, so thick, so dense and tightly compact, it actually chokes out weeds, dandelions and crabgrass! There's just never been anything like it in nature before!

Not only super fast! Not only evergreen! But so easy, you grow an entire lawn without ever once dirtying your hands!

Called "Quicklawn", this year-round wonder-grass is so desperate to sprout and spread, all you do is sprinkle the seed —

then water. Nothing else! There's no digging, like with plugs. No nursing and babying, like with sod. No special soil preparation, no chemicals, no fertilizers. "Quicklawn" has been bred with such strength and vigor it shrugs off summer heat — laughs off winter cold — thrives magnificently even in deep shade — in fact, grows lush and green in a wide range of soils from light & sandy to heavy & clay! It's every homeowner's "dream lawn" come true! Best of all — so economical — as little as 1¢ a square foot!

So why spend a small fortune for "half-year grass" like Zoysia — or pre-grown "plugs" — or yards of sod that can set you back as much as indoor carpet — and then, still take months of constant care before it takes hold. With "Quicklawn" you simply sow it — grow it — and in just weeks start to mow it, that's how fast it spreads out into a magnificent evergreen carpet. Yes, with "Quicklawn", your home always looks like it's sitting smack in the middle of a golf-green all 52 weeks of the year!

But supplies of this University-developed "Quicklawn" wonder-grass are still sorely limited. And since now is the ideal time of year to plant — take advantage of this no-risk trial offer — today!

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VETS® will help you arrange your outfit's reunion at no cost and save money in the process. Finders/Seekers® services are included free for VETS® managed reunions. VETS® also will maintain reunion coordinators' mailing lists and unit archives, and handle all reunion publicity needs. Tell us what you want, and we will do the work.

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Write Finders/Seekers®, P.O. Box 901, Columbia, MO 65205-0901; or call (800) 449-VETS. Mastercard/VISA accepted.

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Army

1st Army, 803rd TD Bn #22256
1st Cav. Div., 15th Med. Bn., B Co. (VN, '66/67) #14223
1st Cav. Div., 61st FA Bn. #23105
1st Cav Div, 7th Rgt, 2nd Bn, H Co (Korea, '50/51) #19856
1st Cav Div (LRRP Ranger Chapt.) #20823
1st Inf Div, 16th Rgt, 3rd Bn(Roosevelt Barracks, 1947-53) #19167
1st Inf Div, 28th Rgt, 1st Bn, B Co. (VN '65/66) #19694
1st Inf. Div. Officers, "Big Red One" (WWI/WWII/VN/Persian Gulf) #15695
1st MP Co (1917-1994) #18772
1st Ord Prov Recov & Evac Pltn (Italy, 42/44) #19292
1st Radio Research Avn. Co., "Crazy

Cat" (1967/68) #13968
1st Sig. Bde. (VN) #19422
1st Special Serv. Force Assn. #16100
2nd Arm'd Div., 17th Engr. Bn., A Co. (WWII) #16341
2nd Inf Div, 15th FA Bn, A Btry (Korea) #19529
2nd Inf Div, 9th Rgt, L Co. (Korea, 1951-53) #16814
3rd Army, 128th AAA Gun Bn. (WWII) #16612
3rd Inf. Div., 7th Rgt. Assn. "Cotton-balers" #16139
4th Inf. Div., 12th Rgt., 1st Bn. (1967/69) #19550
4th Inf. Div., 1st Bde., 4th Bn., C Co., 3rd Pltn. #19799
4th Inf. Div., 8th Rgt. #16256
4th Repl Depot (Japan, WWII) #15622
4th Trans Cmd, 396th QM Bn Port (Incl Cos 3-5/692 pre-1942) #17625
5th/43rd Inf Div, "Red Diamond/Winged Victory" Chorus #22411
5th AAA AW MBL (US/Ger.) #14103
5th Inf Div, 10th Rgt, A Co #16319
5th Inf. Div., 11th Rgt., 1st Bn., D Co. (VN, '68/69) #19346
5th Ord MM Co (Japan, 46-48) #22051

5th RCT (Attached, 24th Inf. Div., Korea, '49/54) #20928
6th Inf. Div., 6th QM Co. #19142
6th Inf Div, McNair Bks (Berlin, Ger) #22410
7th Arm'd Div. Assn. "Lucky 7th" #15253
7th Army, 12th Chem. Maint. Co. (Baumholder, Ger. '52/54) #14910
7th Army, 6th Missile Bn, 562nd Art'y, Hq Btry #22409
7th Inf. Div., 31st Rgt. #19698
7th Inf Div, 57th FA Bn #15765
7th Ord. MM Co. (Korea 50/53) #19580
8th Army, 502nd Recon Pltn. (48/51) #19271
8th Inf. Div., 8th Cav. Recon. Trp. (WWII) #20597
9th Inf. Div., 2nd-39th (VN) #21549
9th Inf Div, 47th Rgt, 4th Bn, Mobile Riverine (VN 1969/70) #13758
9th Inf Div, 47th Rgt (Ft.Riley, 1966, VN 1966-69) #21393
9th Inf. Div., 50th A/B Rgt., E Co.(LRRP) #22548
9th Inf Div, Mobile Riverine Force Assn (VN) #22977
9th Ord. Bn., Spec. Wpns. Support #15585
10th Inf. Div., 87th Rgt., Med. Co., "Gyroscope" (Ger., '55/57) #19894
10th Inf Rgt Assn #16431
10th Mountain Div., 604th FA Bn.(PK) (WWII) #13969
10th Mountain Div., 605th FA Bn., A Btry.(PK) #12374
12th Arm'd Div. Assn. (N. Central Chapt.) #16476
14th Field Hospital #16440
17th Weather Sq., APO 502 (WWII) #14255
18th FA Bn. (Korea, '50/53) #11516
20th Arm'd Div., 20th Tank Bn., D Co. #15656
20th Arm'd Div Assn "Liberators" #20566
24th Inf. Div., 11th FA Bn., All Btrys. (Korea) #21013
24th Inf. Div., 26th AAA Bn., D Btry. (Korea, '52/54) #11470
24th Inf Div, 3rd Engr (Korea) #19009
25th Inf Div, 13th Arty, 3rd (How) Bn, B Btry (HI, '59/61) #17245
25th Inf. Div., 13th Arty., 3rd (How) Bn., B Btry. (VN, '66/67) #19842
25th Inf Div, 24th Rgt, 3rd Bn, K Co #22406
25th Inf Div, 35th Rgt, L Co/29th Rgt, C Co (Korea) #10864
26th Inf Div, 104th Rgt Assn #11637
27th Arty, 23rd Arty Grp, 6th Bn(VN) #19598
30th Inf. Div. Assn. #19319
30th Ord HM Co (Korea, All Years) #11226
32nd Inf Div, 127th Rgt, G Co (WWII) #16717
32nd Inf Div, Great Western Red Arrow Club #20527
33rd Arm'd Rgt, 2nd (H) Tank Bn, A Co (Aschaffenburg, Ger, WWII) #18814
34th Gen. Hospital (Landstuhl, Ger '51-53) #20547
38th Inf. Div., 152nd Rgt., 1st Bn. (1st Bn. Assn.) #15464
40th Inf Div, 185th Rgt #19581
40th Inf Div, 40th MP Co (Korea) #19688
40th Inf. Div., 578th Engr. (C) Bn, Co B (Korea) #15575
43rd Inf Div, 102nd Rgt, Hq/Hq Co (Ger, 50/53) #19620
43rd Inf. Div., 102nd Rgt., Tank Co. #20035
44th/55th AAA Bde. (1953/55) #20748
44th Inf. Div., 114th Rgt. #16113
44th Inf. Div., 71st Rgt. #20644
45th Inf Div, 189th FA (Korea & WWII) #15493
45th Inf Div, 645th TD Bn (WWII, Korea) #15558
45th TAAM/OLAM Co. (1950/54) #15417
47th Engrs, 1st Bn, Reorg.as 1397th Engrs. (All Years) #20217
47th Inf, 204th Med Bn, Co C (1951-53) #22406
51st A/B Inf., LRP/LRSU, F Co. (VN/ Gulf/Ft. Bragg) #16340
51st Field Hosp., 2nd Unit (Coburg, Ger. '44/45) #19507
52nd Combat Avn. Bn. Camp Holloway Assn. #11292
55th General Hospital #15439
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59th Field Hosp. (Europe, WWII) #19625
60th Arty., 4th Bn. (VN) #12566
60th Sig. Bn. (WWII) #22651
62nd Sig Bn, B Co #22198
65th Army Band (1950-1952) #21488
65th Inf. Div., 265th Engr., C Co. #21204
68th QM Refrig. Co. (WWII) #15418
69th Inf. Div., 880th FA Bn., Hq Btry. Assn. #15671
70th/554th AAA Gun Bns. (Bethesda, MD '53/54) #19165
74th/117th AGF Band (Italy, '45/46) #13870
75th CA (AA) Rgt., F Btry. (1940/44) #22605
76th Engr. Const. Bn. (Korea, 1950/53) #23016
82nd A/B Div., 376th Parachute FA Assn. #16058
84th & 62nd Engr. Const. Bn. (Korea, 1950-53) #14727
84th Inf. Div. "Rail Splitters Soc." #15955
85th Inf Div "Custer Div", 749th Tank BN (90 MM Gun) #21980
86th Chem. Mortar Bn. Assn. #16089
87th Chem. Mortar Bn. Assn. #18925
88th Inf. Div., "Blue Devils" (SE Chapt.) #20427
89th Inf Div Society (WWII) #20617
91st General Hospital (WWII) #15725
92nd FA Rgt, 3rd Bn, Hq Co #16504
93rd AA Bn, B Btry #15259
93rd Arm'd FA Bn. Assn. #15616
94th Inf. Div., 302nd Rgt., L Co. #16446
94th Med Gas Treatment Bn (WWII) #15292
97th Inf Div, 365th FA Bn #15631
97th Inf. Div., 387th Rgt., B Co. #22571
97th Inf Div, 387th Rgt, D Co (WWII) #16229
101st A/B Div (VN) #19331
102nd ASA/853rd Comm Recon/17th ASA Det #22400
102nd Engr(CS) Co (VN) #11952
104th Inf Div, Atlantic Timberwolf Assn (WWII) #22779
105th Station Hospital (WWII) #22954
109th Transp. Bn., HQ/HQ Co. (Toul & Etain, France, 1950-54) #21905
112th FA Assn. #15312
113th Rgt., F Co. (Formerly of 44th Inf. Div., '40/45) #14999
135th Rgt, 3rd Bn, 215th Coast Arty AAA, Btry E/HQ Co (Luverne, MN NG) #22290
151st Inf Rgt (Nat Guard, WWII/VN) #19848
168th/983rd FA Bn's (WWII) #14766
173rd A/B Bde(SEP) (Incl Attach Aus/NZ) #15267
175th FA Bn., A Btry. #19932
181st Hvy. Pontoon Engr. (WWII) #11438
186th General Hospital (Fairford Eng., WWII) #12488
190th FA Grp Assn (Incl 190/200th FA Bns, WWII) #16281
199th Light Inf. Bde. Assn., "Redcatcher" (Cambodia/VN) #15322
202nd Engr (C) Bn, Co B #22414
208th Engr (C) Bn (WWII) #15561
224th AAA S/L Bn., C Btry. (1946) #21088
229th Ord. HAM Co. #19852
238th Engr. (C) Bn. Assn. #15291
250th FA Bn. (WWII) #21659
252nd FA Bn. (WWII) #10896
285th FA Observ Bn #11132
297th Engr (C) Bn. #22803
300th Engr. Combat Bn. #16152
304th Sig. Oper. Bn. (All Years) #19854
304th Sig Ops Bn (Korea, All Eras) #22195
334th Ord. Depot Co. #10524
346th Engrs. (WWII) #16092
351st Searchlight Bn #16129
361st Engr. Const. Bn. #16142
361st Sta. Hospital (Tokyo 1948-51) #12911
362nd AAA S/L Bn., 531st MP Bn., 799th MP Co. (WWII) #20765
406th Engr. Const. Bn., A Co. #14137
413th/523rd Ord Co's #15826
433rd Engr. Water Sply. Co. (1951/53) #13924
443rd AAA AW Bn. #21778
445th AAA AW Bn. Vets Assn. (WWII) #15279

Please turn page

Read why one of the top horticultural experts in America declared under oath:

"THIS IS THE BEST DARN TOMATO I'VE EVER TASTED!"

And it's absolutely the easiest Tomato to grow—

- NO STAKING
- NO CAGING
- NO PRUNING
- NO TRIMMING

just harvest meal after meal of huge luscious, mouth watering Tomatoes all season long!"

Amazing hybrid literally pours forth succulent, juicy Tomatoes 12"...13"...even 14" or more around. John W. Bennett of Appleton, GA, grew this Miracle-Bush™ Tomato 21" around! Send us a snapshot of your biggest Miracle-Bush™ Tomato and if it's the biggest one of all

WE'LL PAY YOU A \$1,000.00 AWARD!

Tomato Variety:
Super Bush

Yields are estimates for most areas of the country, based on results actually achieved, but may be lesser or greater than figures stated depending upon climate, soil conditions, amount of sun, and other factors. Miracle-Bush™ is our trade name for Super Bush tomato variety. Your tomato(es) will be shipped in pre-treated, pre-seeded nurseryman's starter pot(s) approximately 3-5 weeks after receipt of order.

I'd like to share the news with Tomato Lovers everywhere about a remarkable hybrid that revolutionizes home gardening...a breakthrough from agricultural test gardens that *someday* will be in everyone's home garden. Act promptly to be one of the FIRST home gardeners to grow it this year! This amazing Tomato is unlike any you've sunk a sweet-tooth into before!

Incredibly Delicious Taste!

When it comes to taste, it's the all-time champ! Quite frankly, it's the best darn Tomato I've ever tasted! Its ruby-red flesh literally bursts forth with sugar-sweet flavor and intense Tomato taste. The mouthwatering flavor of this astonishing Tomato is a revelation—until you've tried it, you simply can't imagine how delicious a Tomato can be! Each super-succulent fruit is a whopping 12"...13"...even 14" or more around. And you'll harvest a dramatic outpouring of up to 50 POUNDS or more of great-tasting Tomatoes from every single plant.

Incredibly Easy to Grow!

This amazing hybrid is absolutely the easiest Tomato to grow that I've ever seen! Horticultural scientists actually BRED OUT all the bother when they BRED IN all that good taste. With this Miracle-Bush™ Tomato there's no staking, no caging, no trimming, no pruning, no special care. Just start it indoors on any sunny windowsill, then set it out in your garden and watch it grow! You'll harvest meal

after meal of fabulous "half-pounder" beauties from each individual plant, all season long. These Tomatoes never get leggy, never sprawl through your garden. Instead, each plant grows to a well-shaped bush about 35" tall...so symmetrical, so pretty you'll consider using the Miracle Bush™ Tomato as an ornamental in your front lawn. There's no better tomato for window boxes or containers on a sunny porch or patio!

Meal after Meal of Delicious Tomatoes Week after Wonderful Week!

Just imagine the taste-thrills you'll enjoy as you prepare super-salads and sauces...picture the mouth-watering snacks you'll glory to...sink your teeth into the delicious flesh of these astounding Tomatoes right off the bush!

You'll be the hero of your family, the hit of the neighborhood with these heaven-sent beauties! And you'll have more than enough to share with the neighbors...because I'm not talking skimpy, I'm talking Tomatoes...scores of Tomatoes from every plant! Not teeny-weensy tiny Tomatoes other bush hybrid's produce, but magnificent big "movie star" half-pounders so rich in flavor every time you taste

one, your taste buds will throw a party for your mouth.

The Best Tomatoes in the World Just One Penny Each!

These days, when I walk into a grocery store, I get sick at the prices I see. Sometimes two dollars a pound and more for plastic-looking, plastic-tasting things that should be ashamed to be called Tomatoes. Then I think of delicious Miracle-Bush™ Tomatoes you can grow for about a penny apiece and I pity people who never even dream how scrumptious a Tomato can be! If you like Tomatoes, you'll love my Miracle-Bush™ beauties! I'm so certain of that fact that I'll pay for the Tomatoes myself if I'm wrong.

The Most Mouth-Watering Tomatoes Ever—Or your Money Back

Send for my Miracle-Bush™ Tomatoes now...plant them in your garden...and enjoy their luscious goodness as snacks, in salads and sauces all season long. If you're not thrilled with my Miracle-Bush™ Tomatoes just let me know next fall, and I'll refund every penny you paid! Your satisfaction is 100% guaranteed, or your money back.

MEET W.M.—AND DISCOVER WHY WE CAN'T USE HIS NAME!



For more than 25 years, W. M. has been recognized as one of America's leading experts on gardening and horticulture. He has contributed to several books, and has written countless articles on home gardening for magazines and newspapers. Before his demise, he lectured all across the country and was on the faculty of one of our nation's leading Universities. To protect his family's privacy, we have agreed not to use his name but every claim in this advertisement is his. This statement is notarized to prove it!

Winston T. Hamilton II

MBT Nursery Sales, Dept. MBT-9601, 1401 Lakeland Ave., Bohemia, New York 11716

Please rush me the Miracle-Bush Tomato(es) checked below. I understand each one comes in its own pre-treated, pre-seeded professional nurseryman's starter pot, guaranteeing me the best-tasting Tomatoes I've ever eaten, or my money back (except postage and handling).

- ☐ One Miracle-Bush™ Tomato, just \$2.95 plus 95¢ postage and handling.
- ☐ Two Miracle-Bush™ Tomatoes, just \$4.95 plus \$1.75 postage and handling.
- ☐ Three Miracle-Bush™ Tomatoes, just \$5.95 plus \$1.95 postage and handling.
- ☐ Six Miracle-Bush™ Tomatoes just \$8.50 plus \$2.75 postage and handling.

☐ Twelve Miracle-Bush™ Tomatoes, just \$15.00 postpaid.

Total amount enclosed: \$ _____
(NY residents please add sales tax)

Print Name _____

Address _____

City _____

State _____ Zip _____

Miracle-Bush™ is our trade name for Super Bush tomato variety. © 1996 MBT Nursery Sales, Inc.

448th AAA AW Bn. (WWII) #16631
465th AAA AW Bn. (SP) Assn. #10616
480th AAA AW Bn. (WWII) #16162
483rd AAA AW Bn. #15771
495th AAA Bn., D Btry. #12439
496th AAA Gun Bn. (WWII) #20726
501st Parachute Bn. Assn. (Original, incl. test pltn.) #16433
503rd Engr. (LE) Co. (Berlin Airlift) #13526
503rd PRCT/RCT (SW Chap, WWII) #20730
508th RCT (1951/52) #16304
509th Parachute Inf. Assn. #15297
516th Sig Corps (Austria, 1949-55) #15421
522nd Ord. HMFA Co. #16590
526th Arm'd Inf. Bn. (WWII) #11216
529th Sig Op Co (1944, Okinawa/Korea) #13474
533rd AAA AW Bn. (WWII) #10105
542nd Parachute Inf., A/B Cmnt., 467th Parachute FA #20107
542nd Parachute Inf. Assn. #21666
548th AAA AW Bn (WWII) #20778
552nd AAA AW Bn. (WWII) #17046
553 Engr Hvy Ponton Bn (WWII) #15650
555th FA Bn (Korea/Hawaii 1949-54) #22075
557th AAA AW Bn. #16586
561st FA Bn. (WWII) #16587
579th AAA AW Bn. #19984
579th Sig Air Warn Bn (New Caledonia 1942/44) #14124
594th EB & SR (All Units) #13687
599th FA Bn. #22527
606th TD Bn. #15349
622nd Port Bn. (WWII) #19811
628th TD Bn. (ETO, WWII) #15209
630th TD Bn. #16266
632nd TD Bn., A Co. #16088
656th/771st TD Bn's #20773
673rd FA Bn., Serv. Btry. (1944) #11417
701st MP Bn., D Co. (1941/55) #10802
716th MP (VN) #14163
717th Operating Railroad Btry., A Co. (Ger., WWII '43/45) #21747
726th MP Bn. (WWII) #15260
734th FA Bn. #19946
737th ROB (1945/46) #19572
738th MP Bn., A Co #19227
742nd MP Assn #16367
746th Tank Bn. (WWII) #15836
749th R.O.B. (WWII) #16246
750th Tank Bn., B Co. (WWII) #13384
772nd MP Bn., "77 Deuce" (Korea, 53/55) #19911
779th AAA Bn., Hq/A/B/C/D Cos. #16522
782nd Tank Bn (ETO WWII) #15212
788th AAA AW Bn (WWII) #22121
808th Engr Avn Bn (Okinawa, 1954/55) #14956
839th Engr. Avn. Bn., Hq & Hq Co., SCARWAF (All Years) #14083
843rd Sig. Serv. Bn., Sig. Corps #13218
862nd Engr. Avn. Bn. #19406
863rd Engr Avn Bn (WWII) #21186
864th Engr Const Bn, 35th Grp, 18th Bde, D Co (VN, 70/71) #20785
865th AAA AW Bn. (SP) (WWII/Korea) #16239
865th Engr. Avn. Bn. #16603
866th AAA AW Bn, D Btry #19320
872nd A/B Engr Avn Bn (WWII) #16428
873rd Sig. Co. Depot (Avn.) #20497
916th Engr Avn Supply Point Co (Eng) #20206
990th Ord. Base Depot Co. #22000
1377th Engr. Petro. Dist. Co. #20457
1903rd Engr. Avn. Bn., SCARWAF (Korea, '50/53) #11386
3137th Sig. Motor Messenger Co. (WWII, ETO) #12731
3166th Arty Fire Ctrl, 616th OBAM #14195
3482nd Ord. MAM Co. (WWII) #15832
3938th QM Gas Supply Co. #20253
Air Transp. Command (ETO, WWII) #18749
AOC #9 (Aug. 1947, Ft. Benning, GA) #21958
Army Otter U-1A/Caribou CV-2B Assn #14790
ASA 326/336/337 (Korea) #22407
ASA: 351st Comm. Recon. Co. #15504
ASA: TUSLOG, Det 27 (Ankara, Turkey 1960's) #19575
Camp Fannin Assn (WWII) #10798
CBI War Dog Det (WWII) #16573
Chosin Few (Army Chapt.) #16532
Constabulary Veterans of America #21555
DCA-SEA (VN) / DCA-SAM (HI) #22792

Dusters, Quads & Searchlight Units (Delta to DMZ) #20753
Firebase Maryann C-146 Inf. #21569
II Corps Hq, II Dir. Air Spt. Ctr., Advls. Tm. 21 (Pleiku, VN '66/67) #16806
Ludwigsburg Officers/EM Clubs (Military/Civilian, '60/63) #13506
OCS Engr. Class 5 (Ft. Belvoir, '51/52) #11492
OCS Engr. Class 8 (Ft. Belvoir, VA '52) #11307
Osaka Army Hospital #13173
POWS, OFLAG-64 #22220
Retired Army Nurse Corps Assn. #16624
Schwaebisch Gmuend (Germany 1957/65) #22392
Sugamo Prison Reu Assn (Tokyo) #21680
Team 162, Vietnamese A/B Div. Advisors #15452
Trans Cmnts: 4/5/124/125 (VN) #19066
Trans Grps: 8/48/500/507 (VN) #19065
Yokohama Engr. Depot 8056 AU (Sagami, Japan) #16112

Navy

1st Beach Bn. #13482
4th NCB (WWII) #17402
6th NCB Spec. (WWII) #19666
7th Fleet, Flag Utility Unit #13220
9th NCB (WWII) #18568
13th Fighting Sq. (WWII) #20292
35th NCB Spec. #19226
50th NCB #17357
72nd NCB (WWII) #11362
83rd NCB #17987
119th NCB (WWII) #28275
129th NCB (WWII) #13302
133rd NCB (WWII) #22516
301st NCB & USS City of Dahart 1X-156 #19160
ACORN-28 #19295
Acorn-39 (Tinian Is, 44-45) #18964
Adak/Amchitka/Attu/Dutch Harbor/Kodiak Radio Receivers (43/46) #21083
ARG-9 (Mona Island) #19537
Armed Guard (IL/WI, WWII) #18927
Armed Guard: SS Tulane Victory #19977
ARS Class Salvage Ship Sailors #14739
ASR Class Sub Rescue Ship Sailors #22009
ATF Class Fleet Tug Sailors #22134
ATO Class Old Tug Sailors #14738
ATR Class Rescue Tug Sailors #14736
ATS Salvage/Rescue Ship Sailors #22067
Avn. Ordnancemen Assn. (Incl. Marines) #22617
Base Hospital 15 (Navy 3205, Manus Island '44/46) #17605
Base Hospital #17 (All Units, Hollandia, New Guinea) #14264
Bedford Springs Radio School, Co 13 (1944) #17833
CAG-153-15 (1945/49) #18636
CAG/VB-2 (1945/All years) #19576
CASU-16/17/44 (Tarawa & Tinian 1944-45) #11767
CBMU-599 (WWII) #17871
CBMU-616 #19515
Cruiser Sailors Assn. (All Years) #11576
Cryptologic Veterans Assn. #13638
CUB-10, NOB-3115 (Hollandia, New Guinea WWII) #18673
CVE-83 #19547
DESDIV 59-60: USS Dupont/Bernadou/Ellis/Cole/Dallas (WWII) #18358
DESDIV 97: USS Sproston/Wickes/W.D. Porter/Young #12143
Explosive Ord. Disposal Assn. (WWII) #18678
Fleet Air Wing 14, HEDRON (NAS N. Isl., 1942-46) #19604
Fleet Air Wing 7 (Dunkeswell, Eng. WWII) #13437
Flying Midshipmen Assn. (1946/50) #17513
HAL-3 Seawolves Assn. (Incl. VN Seals) #18412
HCU-1 (Harbor Clearance Unit 1, VN) #14608
Helicopter Reunion VX-3, HU-1, HU-2 (Incl. All Descendant Sq's) #18572
Inshore Undersea Warfare Grp "IUWG" (VN) #21574
Intelligence Processing Systems Training Facility #22418
IUWG-1, Unit 3 (Inshore Undersea War-

fare Grp. 1, Quinhon, VN 1966/67) #22085
LCI (G) 439 #17354
LCI(L) 412 (ETO WWII) #30070
LCI(L) 732 #17377
LCI (L) 969 #11357
LCI Nat'l Assn #21615
LCI(R)1077 #19387
LCL 128 (44-46) #17456
LCS (L) 32 #19449
LCT Flotillas (ETO/PTO WWII) #19430
LSD-13 (USS Casa Grande) #19902
LSM-110 (Korea) #12010
LSM-158 (WWII) #21429
LSM-258 (1944/46) #13988
LST-1076 (USS Page County, VN) #14644
LST-1077 (USS Park County, VN) #14774
LST-1130 #21320
LST-1148 (USS Sumner Co., VN) #19067
LST-1158 (USS Tioga County, VN) #14907
LST-1159 (USS Tom Green County, VN) #11708
LST-1161 (USS Vernon County, VN) #14864
LST-1167 (USS Westchester County, VN) #11848
LST-1168 (USS Wexford Co., VN) #17600
LST-1169 (USS Whitfield County, VN) #14775
LST-1170 (USS Windham County, VN) #14784
LST-241 (WWII) #17304
LST-25/381 #10565
LST-339 #11194
LST-360 #20382
LST-376 #21826
LST-392 #17986
LST-392/393 #14557
LST-398 (Flot 5, S. Pacific, WWII) #18173
LST-41 #19101
LST-451 (WWII) #19496
LST-496 #18488
LST-507/531, Exercise Tiger (English Channel/Eng., Incl. Army, '44) #17972
LST-540 (Sm boats, Africa, Okinawa) #19523
LST-601 (USS Clark County, VN) #13727
LST-605 #12038
LST-661 #20350
LST-691 #21575
LST-753 (WWII) #20459
LST-762 (USS Floyd County, VN) #14908
LST-772 #19682
LST-772 (WWII) #19908
LST-786 (USS Garrett Co, VN) #11597
LST-803 #17322
LST-821 (USS Harnett County, VN) #14556
LST-838 (USS Hunterdon County, VN) #21135
LST-839 (USS Iredell County, VN) #14636
LST-846 (USS Jennings County, VN) #12763
LST-854 (USS Kemper County, VN) #30146
LST-902 (USS Luzerne County, VN) #14708
LST-912 (USS Mahanomenen Co, VN) #20436
LST-957 (Amphib Forces) #18643
LST-988 #21972
LST Assn. "Brown Water" (VN) #28373
LST Assn. (PA Chapt.) #19287
LVT Repair Component #2 (Albany, CA WWII) #19892
MATS VRS-3/6/7/8/22 (Incl. Nat Wings) #11126
MCB-40 (All Eras) #18736
Mine Sweeping Divisions 111-112 MSB's (VN) #21563
NAS Glenview (IL) Survivors #19166
NAS Moffett Field (CA) #18788
NAS Otumwa (IA) #19605
NAS Squantum (MA) #19484
NAS Willow Grove, Patrol Sq. 64 (PA) #19752
Nat Assn of Fleet Tug Sailors #20301
Naval Detachment Personnel (VN) #19030
Naval Supply Depot (Navy 3205, Manus Is., 44/46) #19514
Naval Weather Service Assn. (NWSA, Incl. Mar.) #17839
Nav Sec Grp Act, Todendorf #17695
Navy Musicians #18944

NCB 146 #21991
NMCB-4, Delta Co. (VN) #28282
NROTC (U of Idaho, 45/46) #22415
NTC Bainbridge: Boot Camp Co. 4660 #21561
NTC Great Lakes: Co. 328 (1943) #19223
NTC San Diego: Co. 973 (1952/53) #20098
NTS Farragut: Boot Camp Co. 437 (1943) #20573
NTS Farragut Trainees (Midwest) #18110
NTS Sampson: Co 122, C Unit (44) #21901
Nurse Corps Assn #17726
Operation High-Jump, South Pole Expd. (1945-47) #14634
Patrol Craft Sailors Assn (Incl CG, WWII) #18507
PBM Mariner / P5M Marlin Assn. (All Assign.'s) #21625
PBR's (VN) #21567
PC-1170 #20409
PC-1228 (USS Munising) #17619
Piney Pt. Torpedo Test Range #30118
Ptl Sq 17 #22402
Ptl Sq 2 (VP/VPML-2/VPB-130) #18467
Radar Picket Ships (Sq 1/2/YAGR's/AGR's/Picket Ships/YR 23/65) #19777
River Assault Div. 91/92/111/112/131/132/151/152/153 (VN) #13117
River Assault Flotilla 1 (VN) #21585
River Assault Flotilla One #21578
SC-1299 & SC-980 (Caribbean, Panama WWII) #19913
SC-1341 (WWII) #21302
Scouts & Raiders (WWII) #17580
Special Augmented Hospital #8 #10992
Swiftboat Sailor's Assn. (VN) #21959
Task Force 115/116/117 (VN) #28371
Tin Can Sailors (NJ) #18677
US Asiatic Fleet 4-Stacker Destroyers (21-42) #17534
USN Armed Guard Vets (WWII) #19095
US Navy Recruiting Sta. #18534
USS Aaron Ward DD-483 #18522
USS Ajax AR-6 (43/86) #14500
USS Alabama BB-60/SSBN-731 #18025
USS Albatross AV-5 Assn. #18570
USS Albert T Harris DE-447 #20995
USS Alcor AK-259 (Korea to Present) #12892
USS Algal AKA-54 (All Eras) #17809
USS Amycus ARL-2 #17717
USS Ancon AGC-4 #18008
USS Arcadia AD-23 #12746
USS Atlas ARL-7 #22404
USS Aucilla AO-56 Assn. #18676
USS Audrain APA-59 #17812
USS Augusta CA-31 #18496
USS Bailey DD-492 #17507
USS Baltimore CA-68/SSN-704 (Western States Chapt.) #18269
USS Bancroft DD-598 Assn. (WWII) #19003
USS Basilone DDE-824 #12895
USS Bataan CVL-29 (All Sq., WWII & Korea) #17516
USS Bates DE-68/APD-47 #18867
USS Bellatrix AKA-3 (WWII) #13097
USS Belle Grove LSD-2 #17495
USS Benham DD-796 (1952/70) #19865
USS Benham DD-796 (Plankowners, WWII) #13254
USS Benson DD-421 #17808
USS Bernadou DD-153 (WWII) #18424
USS Bexar APA-237 #13417
USS Biloxi CL-80 #21200
USS Biscayne AVP-11/AGC-18 #17497
USS Bon Homme Richard CV/CVA-31, S-1 Div. (Incl. Air Grp's, WWII) #18065
USS Booth DE-170 (1943/45) #11556
USS Bream SS-243 #19737
USS Breckinridge DD-148 #12273
USS Breton CVE-23 #17846
USS Bulmer DD-222/AG-86 #18883
USS Bunch DE-694/APD-79 (& UDT-21) #17713
USS Burton Island AGB-1 #12968
USS Cabildo LSD-16 #22227
USS Cabot CVL-28 (Incl. Air Sqs. '43/57) #11081
USS Cadmus AR-14 #21438
USS California BB-44 Assn. (Incl. Mar.) #17526
USS Canbria APA-36 #13027
USS Canisteo AO-99 #13420
USS Cape Esperance CVE-88 (WWII, Korea) #14922
USS Capricornus AKA-57 (WWII) #10489

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Now! Pick Thousands Of Delicious, Juicy Cherries Without Planting A Tree!

Look! Fruits Like Crazy - 3 Times Faster Than Tree-Grown Cherries - And With Fruit Almost As Big As Golf Balls!

A LIVING FENCE OF FLOWERS!

JUICY, DELICIOUS FRUIT!

LUSH GREEN FOLIAGE!

WINTER HARDY!

**YES!
Blooms By The
Thousands —
Fruit By The
Basketful!**

**FRUIT UP TO
2 INCHES AROUND!**



SO PROLIFIC, JUST 3 PLANTS MAKE AN ORCHARD!

Who says that for cherries by the bushel you have to nurse, baby and coax a tree for half a lifetime? It used to be that way — BUT NO MORE! Not since the development of the amazing wonder-hybrid you see pictured on this page.

Yes, this incredible FLOWERING CHERRY HEDGE erupts in a 5-foot high flowerwall of bloom... a dazzling living fence of lush green foliage and snowdrifts of white blossoms... loaded down with clusters of luscious cherries to eat by the bowlful smack off the bush... or for delicious pies, jellies and jams.

EASY TO GROW — EVEN IN POOR SOIL

— AND IT'S WINTER HARDY DOWN TO 40 BELOW ZERO!

And look how simple it is! Just drop in the ground — water when needed — and starting next spring get set for a NON-STOP CHERRY FESTIVAL year after year. But supplies are limited! Make sure you do not miss out on this exciting offer . . . ACT NOW!

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NATIONAL GROWERS NURSERY, DEPT. CY-34
1 Eversley Avenue, Norwalk, CT 06851

Please send me the Cherry Hedge(s) I have ordered below on your money-back guarantee (less p&h).

- ☐ One CHERRY HEDGE only \$2.98.
- ☐ SAVE! Two (2) CHERRY HEDGES only \$4.98.
- ☐ SAVE! Three (3) CHERRY HEDGES only \$6.98.
- ☐ SUPER SAVER!!! Six (6) CHERRY HEDGES only \$9.98.

Add \$2 p&h no matter how many you order.

Enclosed is \$ _____ (CT Res. please add 6% Sales Tax)

Name _____

Address _____

City _____

State _____

Zip _____

USS Carronade/Clarion River/St. Francis River/White River (VN) #21565
 USS Castlerock AVP-35 (WWII, 1944-46) #22120
 USS Catamount LSD-17 #13387
 USS Catron APA-71 (WWII) #19566
 USS Cavalier APA-37 (Incl CG 1946-68) #20334
 USS Chaffee DE-230 #17356
 USS Charles R Ware DD-865 #17701
 USS Chauncey DD-667 #18109
 USS Chepachet AO-78 #17703
 USS Clarence L. Evans DE-113 (1944/45) #12020
 USS Cole DD-155 (WWII) #12259
 USS Colhoun DD-801 Survivors Assn. (WWII) #17626
 USS Consolation AH-15 #18022
 USS Cony DD-508 #21153
 USS Conyngham DD-371/DDG-17 #18563
 USS Crockett APA-148 #11476
 USS Cusk SSG-348 #22417
 USS Cutlass SS-478 #13486
 USS Dallas DD-199 (WWII) #12260
 USS Darter SS-576 DFA Sub #13277
 USS Davison DD-618/DMS-37 (WWII) #18387
 USS Day DE-225 #17883
 USS Diamondhead AE-19 (1945-73) #13181
 USS Dickens APA-161 (PAC, WWII) #11215
 USS Diphda AKA-59 #17934
 USS Doyen APA-1 (1943/46) #18686
 USS Drew APA-162 (WWII) #18574
 USS Drexler DD-741 #18385
 USS Dupont DD-152 (WWII) #12257
 USS Eastland APA-163 (WWII) #14882
 USS Effingham APA-165 #13243
 USS Eldorado AGC-11 (1944/72) #18100
 USS Ellis DD-154 (WWII) #12258
 USS English DD-696 #17651
 USS Epping Forest LSD-4/MCS-7 (1943/68) #19616
 USS Ernest G. Small DD/DDR-838 #13416
 USS Fabius ARV(A)-5 / USS Aventinus ARV(E)-3 #15416
 USS Fergus APA-82 #21216
 USS Flying Fish SS-229 (1941-54) #10528
 USS Fond Du Lac APA-166 #14859
 USS Forrest Sherman DD-931 #10815
 USS Fowler DE-222 #17532
 USS Francis Marion LPA-249 #13229
 USS Franklin CV-13 #17889
 USS Gage APA-168 (44/46) #14545
 USS Gardiners Bay AVP-39 (1945-57) #11875
 USS Gearing DD-710 #17383
 USS General H.W. Butner (AP-113) #28306
 USS General Wm. A. Mann AP-112/TAP-112 (1943-66) #13503
 USS Geneva APA-86 #22416
 USS Gen George M Randall AP-115 (Incl CG, WWII/VN) #11891
 USS Gen J C Breckenridge AP-176 (Incl CG WWII/VN) #13176
 USS Gen W H Gordon AP-117 (Incl CG, WWII/VN) #11882
 USS Gen Wm Mitchell AP-114 (Incl CG, WWII/VN) #11885
 USS Gen Wm P Richardson AP-118 (Incl CG, WWII/VN) #11888
 USS Gen Wm Welgel AP-119 (Incl CG, WWII/VN) #11886
 USS George E. Davis DE-357 #30106
 USS George Elliott AP-13/105 (All Chapters) #21995
 USS George Elliott AP-13/105 (West Coast Chapter) #21994
 USS George F. Elliott AP-13/105 (East Coast Chapt.) #21400
 USS George F. Elliott AP-13/105 (Heartland Chapt.) #12135
 USS Gilbert Islands CVE-107 (Incl. Mar. Det.) #18415
 USS Goldsborough Tin Can Sailors DD-188 #21587
 USS Goodhue APA-107 #18239
 USS Gosper APA-170 #18670
 USS Greenfish SS-351 #21817
 USS Guadalcanal CVE-60/Task Grp 22.3 (Capture of U-505) #17727
 USS Gudgeon SS-567 DFA Sub #12559
 USS Gurke DD-783 #19055
 USS Hamlin AV-15 (Incl. Hq Sq. FAW-1, WWII) #20585
 USS Hanover APA-116 (1944/46) #20880
 USS Hanson DDR/DD-832 #28390

USS Harder SS-568 DFA Sub #13278
 USS Harry F Bauer DM-26 #14511
 USS Hart DD-594 #10906
 USS Hector AR-7 #18267
 USS Henry T. Allen AP-30/APA-15/AG-90 (WWII) #13495
 USS Hermitage LSD-34 #21218
 USS Heywood APA-6 (WWII) #18588
 USS Hobson DD-464/DMS-26 #19586
 USS Hodges DE-231 #19454
 USS Holland AS-3 (WWII) #18122
 USS Hoyt DE-706 #17652
 USS Huntington CL-107 "Hogan's Goat" #13958
 USS Hutchins DD-476 Assn. #18356
 USS Indicative AM-250 #22275
 USS Ingraham DD-694/FFG-61 #11203
 USS Izard DD-589 #21163
 USS J. Fred Talbott DD-156/AG-81 #18672
 USS John C Calhoun SSBN-630 #18079
 USS John D. Henley DD-553 #18629
 USS John Paul Jones Assn. DD-230/DD-932/DDG-32 #11231
 USS Johnston DD-821 #10758
 USS John W. Thomason DD-760 #18505
 USS Jupiter AVS-8 #23126
 USS Kankakee AO-39 #18060
 USS Kearsarge CV/CVA/CVS-33, LHD-3 #18737
 USS Kemper County LST-854 (WWII, Korea, VN) #19664
 USS Kendrick DD-612 (WWII) #14333
 USS Kenneth D. Bailey DD-713 #13053
 USS Kenneth Whiting AV-14 (1943/58) #22230
 USS Kula Gulf AKG/CVE-108 #17954
 USS Lacerta AKA-29 #10397
 USS Lansdale DD-426 #14874
 USS Lark AM-21/ATO-168 #13734
 USS Latimer APA-152 (WWII) #10297
 USS Lawrence C Taylor DE-415 #21434
 USS Lejeune AP-74 #18630
 USS Letzue DD-481 #21538
 USS Lexington CV-2 Club #18112
 USS Little DD-803 #13368
 USS Little Rock CL-92/CLG-4/CG-4 (Incl. Mar.) #14607
 USS Livermore DD-429 #18839
 USS Long Island CVE-1/VS-201 #18174
 USS MacDonough DLG-8/DDG-39 #19438
 USS Macomb DD-458/DMS-23 (WWII) #13119
 USS Magoffin APA-199 Assn. #18059
 USS Manila Bay CVE-61 (WWII) #18646
 USS Marias AO-57 #21430
 USS Mauna Loa AE-8 #19284
 USS McMorris DE-1036 #21976
 USS Menifee APA-202 (WWII/Korea) #11861
 USS Mervine DD-489/DMS-31 #13826
 USS Midway CV-41 Assn. #22734
 USS Milwaukee CL-5 #10003
 USS Mingo SS-261 #21217
 USS Morton DD-948 #19861
 USS Mount Hood AE-29 #21267
 USS Mulberry AN-27 #19687
 USS Murrelet AM-372 (Korea 51/54) #19356
 USS Nantahala AO-60 #11345
 USS Nehenta Bay CVE-74/VC-8/VC-11 #10636
 USS New Orleans CA-32 (All Hands, 1934/46) #18045
 USS Noa DD-841/343 #22092
 USS Oakhill LSD-7 #19534
 USS Ocklawaha AO-84 #18908
 USS Oconto APA-187 #11648
 USS Oglala ARG-1 #19237
 USS Oglethorpe AKA-100 (All Years) #22139
 USS Okinawa LPH-3 #11207
 USS Oklahoma BB-37 Assn. #17830
 USS Osage LSV-3 (WWII) #12421
 USS Osprey AMS-28 #22405
 USS Patch (All Units) #19248
 USS Pawcatuck AO-108 #11625
 USS Pennsylvania BB-38/SSBN-735 Assn (Incl Mar.) #17778
 USS Perkins DD/DDR-877, DD-377, DD-26 #10607
 USS Peter H. Burnett IX-104 #20429
 USS Phantom AM-273 #14866
 USS Pitt APA-223 (WWII) #18196
 USS Plymouth Rock LSD-29 #19488
 USS Point Defiance LSD-31 #12663
 USS Pontiac AF-20 #10805
 USS Portsmouth CL-102 (44/50) #13907
 USS President Adams APA-19 #18052
 USS President Monroe AP-104 (WWII/VN) #19087
 USS Prevail AM-107/AGS-20 #19652

USS Price DE-332 #18635
 USS Princeton CV-37/LPH-5 Assn #19783
 USS Princeton CV-37/LPH-5 Assn. Inc. #14689
 USS Purdy DD-734 #17965
 USS Quincy CA-39 (1936/42) #18546
 USS Raleigh CL-7 Assn. (Incl.Omahah Class Cruiser Sailors) #17744
 USS Ranger CV/CVA-61 Assn (57/93) #17742
 USS Rapidan AO-18 #18513
 USS Rich DE-695 Survivors Assn. #13711
 USS Roanoke CL-145 #11418
 USS Rogers DD/AGC-3 #19875
 USS Rogers DD/DDR-876 #11123
 USS Rowan DD-405 #18215
 USS Rowe DD-564 #14396
 USS Rudderow DE-224 #19453
 USS Rupertus DD-851 #13635
 USS S-13 (SS-118) #17772
 USS Salt Lake City CA-25/SSN-716 Assn.#11775
 USS San Pablo Assn. #22038
 USS Sausley EDDE-465 (All Eras) #17417
 USS Sebec AO-87 #12604
 USS Shadwell LSD-15 #13221
 USS Shangri-La (Incl Air Grps) #17702
 USS Shea DM-30 #10309
 USS Shenandoah AD-26 #20813
 USS Smartt DE-257 #17645
 USS Solely DD-707 Assn. (All Years) #18530
 USS Springfield Assn. CL-66/CLG-7/SSN-761 (Incl. Mar.) #19599
 USS Steinkor DD/DDR-863 #19636
 USS Stentor ARL-26 #13861
 USS Stockton DD-646 #18241
 USS Storm King APA-171 #21963
 USS Strickland DE/DER-333 #18529
 USS Surgeon SS-187 #17937
 USS Summit County LST-1146 #19203
 USS Swallow AMS-36 (1950-52) #11677
 USS Talbot DEG/FFG-4 #14604
 USS Tallahatchie County LST-1154/AVG-2 #14378
 USS Taluga AO-62 (WWII) #10967
 USS Tang SS-563 DFA Sub #13281
 USS Tarawa CV/CVA/CVS-40 (Incl Air Grps/Mar) #18423
 USS Terror CM-5 #17396
 USS Thomas E. Fraser DM-24 #13284
 USS Thomas F. Nickel DE-587 #18699
 USS Thomason DE-203 #18297
 USS Ticonderoga CV/CVA/CVS-14/CG-47 Assn. #17791
 USS Titania AKA-13 #17736
 USS Tolman DM-28 #21286
 USS Topeka CLG-8 (Incl Mar, 59/70) #17482
 USS Trever DD-339 #10726
 USS Trigger SS-564 DFA Sub #13280
 USS Trout SS-566 DFA Sub #13279
 USS Truckee AO-147 Plankowners Assn. #11301
 USS Trutta SS-421 #13103
 USS Tulare AKA/LKA-112 (1956/80) #19617
 USS Twining DD-540 (43-71) #18325
 USS Vixen #21961
 USS Vulcan AR-5 (1941/46) #10779
 USS Wahoo SS-565 DFA Sub #13282
 USS Waldron DD-699 #11119
 USS Wallace L. Lind DD-703 #11373
 USS Warbler MSC-206 #22412
 USS Watts DD-567 #19631
 USS White Marsh LSD-8 (52/54) #13557
 USS Willard Keith DD-775 (1944-49) #22302
 USS Wrangell AE-12 Assn (WWII/Korea/VN/Med) #21917
 USS Wren DD-568 (1944/63) #11223
 USS W.S. Sims #19533
 USS Wyffels DE-6 #21990
 USS Wyman DE-38 #10971
 USS Xanthus AR-19 #18262
 USS Yarnall DD-541 (1943/55) #18444
 USS Yorktown Assn & Air Groups (43-70) #22397
 USS Yorktown Engineers CV/CVA/CVS-10 (Incl Mar 58-63) #21623
 USS Young DD-580 (WWII) #12145
 USS Zane DMS-14/DD-337 #18119
 USS Zeal AM-131 Assn.(WWII/Korea) #10683
 V-12 Prgm: Gustavus Adolphus College (WWII) #22420
 V-5 Preflight Schools (WWII) #11453
 VA-83/Attack Sq 83 (Rampagers) #19528
 VB-80 (1946) #19516
 VB/VPB-133 #10429

VB/VPB-144 (WWII) #22742
 VC-5 First Navy Heavy Attack Sq. #13315
 VC-61 Photo Sq. (1949/54) #21214
 VC-6 Navy Sq (WWII) #13251
 VC-70 Sq (Pilots) #15043
 VC-83 Comp Sq #22401
 Veterans Day Salute-Washington, DC (All Veterans) #19916
 VF-53/VF-141 "Iron Angels" #18656
 VF(N)-90 (USS Enterprise CV-6, '44/45) #23001
 VF/VA-174, "Hellrazors" #21829
 Vietnam Era Seabees (1959/75) #21196
 VP-11(F)/54/51, VB-101/PATSU 1-2/CASU(F)-56 (1936/45) #17751
 VP-24, "The Batmen" (Patrol Sq. 24) #17633
 VP-772 Navy Patrol Sq. (Korea, 1950) #13101
 VPB-117, "Blue Raiders" #21299
 VPB-131 (Zandery to ATTU) #12506
 VPB-208 (WWII) #21323
 VPB-25 (WWII) #22144
 VT-13 #13819
 YMS-11 #19574
 YMS-111 #17758
 YT/WYT Class Tug Sailors #22114

Air Force

2nd Avn. Fld. Depot Sq. (1951/54) #14037
 2nd Bomb Assn (2nd Bomb Grp WWII/2nd Bomb Wing SAC) #15135
 5th Comm Grp/934th Sig Bn (All Sqs, Korea) #15000
 6th A&E Sq #13098
 7th AF, 41st Bomb Grp., 820th Bomb Sq. (WWII) #13462
 8th AF, 584th Tac. Ctrl. Grp. #19822
 11th Bomb Wing, 26th Bomb Sq. (Altus AFB, OK '57/68) #11673
 11th Postal Sq (Okinawa 55-57) #22422
 13th Jungle AF #22419
 15th TC Sq, Pilots and Navs(55-59) #21717
 18th Ftr Bomb Wing Assn #16843
 20th AF, 73rd Bomb Wing B-29 Grps. & Assgn. Units (Saipan WWII) #17001
 34th Bomb Grp., 18th Sq. #19858
 34th Bomb Grp., 391st/18th Sqs. #19857
 45th Bomb Sq. (Schilling AFB 53/60, Forbes AFB 60/64) #19587
 48th TAC Hospital (RAF Lakenheath, '66/68) #19974
 58th Ftr Assn (69/310/311 AF/201 Mex. Sqs, WWII/Korea/Luke AFB 69/94) #22918
 66th TRW, 30/302/303 TRS (Simbach, Ger. '54/58) #19850
 69th Ftr Bomb Sq "Werewolves" Assn (Korea) #15068
 86th Ftr Bomber Wing (Ger, 1947/Present) #12858
 98th Air Refueling Sq. #19935
 100th Bomb Wing (Pease AFB) #20603
 150th/170th NJANG (NJ Air Nat'l Guard) #20738
 306th Bomb Wing (McCoy) #19969
 307th Bomb Wing B-47/KC-97 Assn #12947
 310th Pursuit/Ftr/Bomber Sq #22424
 311th Pursuit Sq/Ftr Sq (WWII)/Ftr Bomb Sq (Korea) #22899
 319th Ftr Intercept Sq (Bunker Hill, Korea, Homestead) #15094
 351st Bomb Grp. Assn. (Eng., WWII) #15084
 355th Tac Ftr Wing (VN) #19991
 374th Aerial Port Sq. (Clark AFB, Philippines) #19659
 376th Air Serv. Sq. #12158
 416th Bomb Group Assn. (WWII) #28422
 459th Ftr. Sq. #21540
 464th Tac. Air Wing (Pope AFB, NC '67/69) #19898
 488th/7500th AP Sq's (Eng., '53) #19847
 511th AC&W Grp., 613th/847th/848th Sqs. (Japan, '47/54) #19053
 548th RTS/6th Photo Tech Sq (Yakota AFB, Japan 1947/60) #19787
 552nd AEW&C Wing (EC-121 Aircraft, McClellan AFB, '55/75) #12105
 601st AC&W Sq (Ger, 47/60) #14052
 601st Tac Ctrl Sq (Ger, 45/90) #16826
 619th AC&W Sq. (Ratldian Point, Guam '46/49) #18910
 857th Med. Grp. #20772

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VETS

Continued from page 44

3276th Student Sq (Lackland AFB 1958) #22312
3360th Instructor Grp., Minuteman Msl. Pers.
(Chanute AFB, 1961-65) #21571
3558th Combat Crew Trng. Sq. (CCTS) 1953-61
#13952
4080th Strat. Recon. Wing (All Sq's) #15190
AFS Osceola/RAF Croughton, 66 TRW #15017
Chambley AB, France (Including Army) #22713
Det 408, USAF Recruiting (New Orleans) #19485
Instructors/Adms (Majors Field, TX '42/45) #19970
MISAWA (54-56) #19372
RAF (All Units, Welford Eng.) #19658
Red River Valley Fighter Pilots Assn. #21720
Veterans Day Salute-Washington, DC (All Veterans)
#19918

Marines

1st Mar. Div., 1st Rgt., 1st Bn., C Co. (WWII) #21297
1st Mar. Div., 5th Rgt., 3rd Bn., H Co. (Pusan-Chosin
1950) #13405
1st Mar. Div., 5th Rgt., 3rd Bn. (WWII-1960) #21618
1st Mar. Div., 5th Rgt., H&S Co. #11741
1st Mar. Div., 7th Rgt., 3rd Bn., I Co. (Korea-Present)
#17179
3rd/4th Def Bns #21036
3rd Mar. Div., 9th Rgt., 1st Bn., "Operation Purple
Heart" (VN) #12988
4th Rgt, 2nd Bn Assn #10545
5th Amphib Corps Arty (WWII) #21981
5th Field/Serv. Depots (Guam, WWII) #12419
5th Mar., 3rd Bn., India Co. (VN) #19887
6th Mar Div Assn (Nat'l) #17188
7th Mar Div, 3rd Bn, I Co. (Korea/VN) #17145
12th Mar. Rgt., 4th Bn., Kilo Co. (VN, '65/69) #11220
Basic School Class 2-56 (Mar.-Sept. 1956) #21553
Drill Instructors (Parris Isl., WWII) #11163
Korean Conflict Marines (Overseas/ Stateside, '50/55)
#28394
MAG-11/12/14 #17166
Mar Barracks (Kodiak/Adak AK) #19530
MAWS-7/MGCIS-7/MACS-7 Assn #17190
Nat'l Shooting Sq. Members (USMC Reserves, Camp
Perry, OH) #21334
Philippine Waters Vets (Liberation-Independence)
#21147
Veterans Day Salute-Washington, DC (All Veterans)
#19917
Vietnam Helicopter Pilots, Aircrew, & Support Person-
nel #13932
VMB-423 (WWII) #20356
VMB-613 #17181
VMSB-931 (Eagle Mount Lake, TX / Oak Grove, NC
'44/45) #18998
VMTB-242 Assn. (WWII) #17193

Army Air Forces

1st Combat Cargo Grp, 2nd Trp Cargo Sq #19018
2nd BAD (Warton Eng., WWII) #16987
4th Ferrying Grp. (ATC: Nashville/Memphis/Little
Rock/Homestead, WWII) #13061
5th AF, 47th/479th Serv. Sqs. #21975
6th AAF, 274th Bomb. Sq. (Rio Hato AFB, Panama
'45/48) #19846
8th AF, 66th Ftr. Sq. #16758
9th A/F, 394th Bomb Grp., 584th Bomb Sq. (WWII)
#16831
9th AF Assn. (Nat'l) #19017
13th AF, 13th Airdrome Sq. #10898

13th AF, 29th Air Serv. Grp. (1941-48) #16754
13th AF, 42 Bomb Grp, 75 Bomb Sq(B-52, Solomons,
Philippines, WWII) #20882
20th AF, 311th Recon Wing, 3rd Photo Recon Sq
(WWII) #20260
30th Bomb Grp. Assn. (WWII) #16829
47th Bomb Grp. (WWII) #10780
54th TC Wing, Hq, 374th TC Grp (Related Sq's/Sup.
Grp's) #10862
81st Airdrome Sq. (WWII) #11587
106th Cav Grp (Annual Bivouac) #16370
349th Sig Co Wing (Attc'd 86th Ftr Wing) #22423
376th Bomb Grp(H) Assn (WWII) #12382
394th Bomb Grp (M) B-26 (WWII) #20223
416th Night Ftr. Sq. (WWII) #19934
445th Bomb Grp. (WWII) #17781
463rd Engrs (Thule, Greenland) #22342
474th Ftr Grp, 429th Ftr Sq (WWII) #20805
490th Bomb Sq "Burma Bridge Busters" #21988
1905th/1906th Ord. Ammo. Co. (Avn.) #13232
83/84th Air Depot Gps. & Attch. Civilians (Eritrea, Iran,
India WWII) #21466
348-550th Night Ftr Sqs (WWII) #16973
1383/1384 MP Co (AVN, Hawaii/Pacific WWII) #21982
Aviation Cadets (Birmingham 44) #13505
Class 43-H (Marfa, TX) #22403
Ftr Control Sq 306/312/316/431 & 29th TAC Air Com-
mand #21973
Pilot Class 43-D (All Commands) #16822
Pilot Class 43-K (Central Flying Trng. Comm.) #11117
Pilot Class 44-D (29 Palms/Merced CA, Luke Field, AZ)
#12483
Santa Ana Army Air Base Wing (WWII) #16719
Veterans Day Salute-Washington, DC (All Veterans)
#19920

Coast Guard

Acushnet/Cherokee/Chilula/Comanche/Escape/Lipan/
Modoc/Ute/Yocona #22181
ATA Aux. Ocean Tug Sailors #14740
Burton Island WAGB-283 Assn #22413
LORAN Units: 400-405 #14313
LST-67 #13684
LST-829 (WWII) #17037
USCGC Campbell W-32 (Incl. WMEC-909 1936-82)
#17059
USCG Celtic Fleet Fueler #137 #22421
USCGC Ingham W-35 #17067
USCGC Modoc W-46 (North Atlantic Convoys, 1941-
1945) #17036
USCG Vets Reunion (All Eras) #11444
USS Adm C F Hughes AP-124 (WWII/VN) #13491
USS Adm E W Eberle AP-123 (WWII/VN) #13493
USS Adm H T Mayo AP-125 (WWII/VN) #13489
USS Adm W L Capps AP-121 (WWII/VN) #13175
USS General Hugh L. Scott AP-136 (WWII) #10099
Joint Korean War Vets Assn. (Nat.) #21767

Merchant Marine

Merchant Marine Veterans (WWII) #12278
Veterans Day Salute-Wash., DC (All Vets) #19921

Miscellaneous

American Defenders of Bataan & Corregidor (Nat'l
Assn.) #13480
AP Transport Reunion Group #18620
Augusta Military Academy (Ft. Defiance, VA) #21401
Iwo Jima Memorial Service (CA) #28324
Iwo Jima Survivors Assn., Inc. (CT Chap) #14355
Iwo Jima Veterans Nat'l Assn. #17308
Persian Gulf Command Vets (WWII) #21738
Port Lytaut Alumni Assn. (MCB-4/8) #17207
Radiomen (Navy/Marines) #21141
Revisit Korea Tour #20447
Veterans Day Salute-Washington, DC (All Veterans)
#19919
Warbrides (WWII) #19614

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WOMEN'S HEALTH

Continued from page 25

needs. We've learned that is not true."

Primarily because women were not involved in health-care studies until recently, it took VA nearly 50 years to understand how its policies and mistaken assumptions were hurting women. Those few women who did take advantage of VA hospitals found that the hospitals typically could not accommodate them.

"When I first came to VA, if a woman needed to have a pelvic exam, we couldn't find a table to do it on," says Furey, who for many years was a VA nurse. Indeed, many hospitals didn't even have private toilet and bath facilities for women, according to June A. Willenz, author of *Women Veterans: America's Forgotten Heroines*.

Even though female representation in the armed forces steadily grew over the years, the problem persisted. In 1982, the General Accounting Office released a study titled, "Action Needed to Secure That Female Veterans Have Equal Access to VA Benefits." The study clearly revealed the lack of basic gynecological care such as pelvic and breast examinations and Pap smears—even though the corresponding male tests, such as urologies, were readily available on an outpatient basis. Where GYN care was available, the waiting list was long and the care remained substandard, according to Willenz, who describes women receiving questionable gynecological exams with the wrong instruments in full view of male passersby.

A similar study done in 1993 by the VA inspector general found that VA hospitals had improved, but not enough. Less than half of the VA hospitals surveyed had women's clinics or offered a full range of health services to women. Women veterans still reported poor care, lack of privacy and lack of women health-care staffs at VA medical centers.

The changes now noticeable at VA—almost all occurring in the last few years—are attributed by some to a shift in American attitudes toward women. Dr. Mather thinks the turn-about has to do, at least in part, with the Gulf War in particular. "Seeing the women going off to war for the first time—leaving children, bidding goodbye at the dock—it really drove home the need that women needed to be treat-

ed the same," says Mather.

A year after women left for the Persian Gulf, the Women Veterans Health Programs Act authorized VA to expand services for female veterans. After the 1992 act, basic gynecological care became available at all 172 VA medical centers. Forty medical centers offer their own mammography services, still more provide birth-control services and counseling. Many centers provide counseling for sexual trauma and Post Traumatic Stress Disorder geared to women.

In addition to specific services, VA has also designated women health experts in each medical region. Says Mather, "Every hospital now has a veteran women's coordinator. That coordinator is on the lookout for things that are not user-friendly for women veterans."

Another change is the addition of women's clinics. In the last decade, nearly 130 such clinics have popped up nationwide. The clinics provide health screening, education and treatment specifically designed for women.

Dr. Susan Wodicka, who works at the VA Women's Wellness Clinic in Nashville, Tenn, can remember how uncomfortable it once was for female patients to find themselves sitting in a waiting room "with 80 men." Now, says Wodicka, "they're sitting in the waiting room with all females."

WODICKA says she has seen a dramatic change in the number of women choosing VA as their health-care provider since she began working with VA in the '70s. The Nashville center, established in 1993, saw nearly 2,000 female patients in 1994. In 1979, Wodicka remembers having only one female patient out of about 100.

VA admits there are a few remaining kinks in the system, due primarily to a continuing lack of understanding of women veterans' special health needs. Some important gynecological services, such as care during pregnancy, are not offered. A House bill passed in November 1994 initially was intended to remedy this oversight, but was stripped of all relevant language after pro-life forces argued that VA involvement in such matters would open the door to abortion counseling. Another bill defeated in the House would have required all VA medical centers and clinics to provide mammograms meeting federal standards.

Privacy is still an issue, although the situation has clearly improved since Nancy Argoe's visit six years ago.

Many older VA facilities still do not offer patients private baths or changing rooms. This is because cultural change takes place slowly, says Mather. "VA hospitals have been largely male for a very long time," she says.

And VA still seems to be struggling with individuals who have not made the adjustment to women in the armed forces. Many VA benefits counselors are among the guilty, displaying some disturbing sexist tendencies and even evidence of an antifeminist "backlash." Furey cites a case where a woman veteran was raped and the counselor told her she "deserved it" and was not entitled to VA counseling. Clearly, many benefits counselors are not sufficiently trained to deal with such sensitive issues as rape, domestic violence and sexual harassment.

A more technical problem is the widespread lack of familiarity with women's health issues on the part of claims ratings clerks. These are the people who interpret the Rating Schedule, the master book which matches an illness to a particular level of disability.

The good news is that a task force has been created to address this and other benefits-related problems. The group, called the Advisory Committee on Benefits Delivery to Women Veterans, aims to enhance both the ratings boards' knowledge of women's needs and sensitivity to women's experiences, says Furey, who works closely with the committee.

To handle issues such as rape and sexual assault, the committee proposed that each VA regional office hire trauma specialists. The specialists would work with women veterans' coordinators to help victims with claims that are particularly sensitive, says committee chairperson Carolyn Hunt.

The advisory committee also had a hand in the revision of the GYN portion of the Rating Schedule. The 1995 revisions have smoothed the diagnostic process for rating specialists, the interpreters of the Rating Schedule, by adding female-specific diseases, which were not listed before.

"We used to rate a lot of claims by analogy," says Hunt, also the adjudication officer at the Hartford Regional Office. "For example, endometriosis was not listed, and we had to list it as something with similar symptoms."

Still, despite the specific steps VA has taken, insiders recognize that an overall change in attitude will not happen overnight.

Noting that women have been officially a part of the military since World

Please turn to page 53

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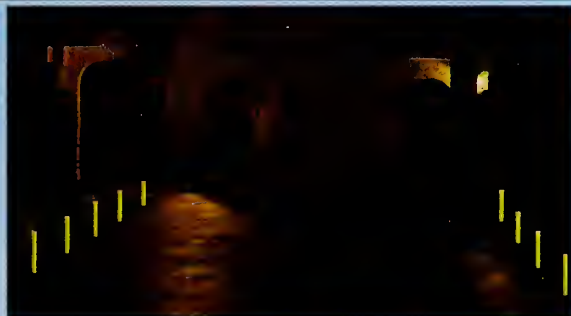
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ORGANIZED CRIME

Continued from page 17

Biden of Delaware warned that "Triads will be the dominant organized-crime force in this country by the middle of this decade." Biden may have missed the mark, but perhaps only by a few years: The worry for U.S. law enforcement is that treaties call for control of Hong Kong, home base for most Triads, to pass from the United Kingdom to China in 1997. Faced with tough Chinese justice, will the Triads bail out en masse, heading for the promise of an open society like America?

It may be happening already. San Francisco, with its large and historic Chinese-American population, is reporting substantial growth in Triad activities; so is Vancouver, Canada. Given this, "there is plenty of reason for deep concern about '97," says Phil Williams, director of the Ridgway Center for International Security Studies at the University of Pittsburgh.

The Russian Mafia

On the surface, the Smushkevich brothers of Los Angeles exemplified the storybook American dream: immigrants who come here broke and fight their way up the social ladder through hard work and native intelligence. To be sure, the Russian brothers, Michael and David, started humbly enough. David, a Soviet-trained doctor, had even put in stints as a button sewer in the garment trade. But by the late '80s money was rolling into their hands. Each brother had several homes, boats, cars. The key to their wealth was a medical diagnostic company that used telemarketing to persuade thousands of Southern Californians to stop by for blood tests, ultrasound and the rest of today's space-age medical arsenal.

There was only one problem—the Smushkeviches were new-breed Russian racketeers. The tests, said medical experts at the brothers' trial, weren't needed, and worse, were poorly administered. The bottom-line cost to the U.S. government and insurers? About \$1 billion in the half-decade the Smushkeviches ran their scam.

Unheard of five years ago, the Russian Mafia (the name is a misnomer since members may be drawn from throughout the former Warsaw Pact nations) now ranks as one of law enforcement's top priorities. According to Prof. Finkenauer, who recently sur-

veyed the nation's police departments, "80 [of the departments] said they had a problem with Russian organized crime. They operate where you would expect—Brooklyn's 'Little Odessa,' Los Angeles, Miami—but also in cities like Seattle and Philadelphia."

More bad news is the high caliber of these gangsters. "You could say that before, there was KGB, now, it is organized crime," says Finkenauer. "The cast of characters is much the same." Of course, not all members of the Russian Mafia are former Soviet intelligence officers. Others are career criminals—*vory v zakone* or "thieves under the law"—who, according to Finkenauer, "are hardened graduates of the Soviet gulags."

America's new Russian gangsters also rank as perhaps the nation's most versatile criminals: They operate "wherever they can make a buck," says Howard Abadinsky, founder of the International Association for the Study of Organized Crime.

Two examples:

- Supermarkets were long viewed as safe from burglars. Risks were believed too high, the possible take too low. No more. Inside just a few years, a New York-based gang of Balkan burglars has victimized more than 200 grocery stores from Vermont to Virginia, netting an estimated \$4 million. The *modus operandus* is always the same: A hole is made in the roof, then the team batters the safe open with sledgehammers and chisels. Although police believe more than 75 burglars are involved in the gang, convictions have been few and far between.

- It started as a shoplifting arrest at a Burbank, Calif., warehouse department store. A Russian immigrant had stolen a pair of shoes, and police assumed it was a humdrum case—until they searched the man's car. There they found \$40,000 in cocaine, a forged motor vehicle title and blank vehicle registration forms. Acting on additional information about the man, police got a search warrant and pried open crates at the Los Angeles docks. Inside they found three stolen vehicles scheduled for shipment to Russia.

Still, the most fearsome aspect of the Russian Mafia is its access to the ill-guarded military warehouses of the old U.S.S.R. This makes the "Moscow mob" instant leaders on the international arms black market, where they sell everything from automatic weapons to rocket launchers. Russian thugs even are alleged to be dealing in weapons-grade radioactive materiel, with seizures becoming so commonplace in

Europe that BND, the German intelligence agency, recently reported a "quantum leap" in the number of cases.

"A year ago I met with Hungarian police who told me that every day nuclear devices are leaving Russia, traveling across Hungary and entering the first world," says Chris Eskridge, a criminologist at the University of Nebraska-Omaha. "Every day," he emphasizes.

Who would buy bomb-grade radioactive materiel?

"The pariah states—Libya, North Korea, Iran, Iraq. For them this is a cheap, easy way to acquire nuclear capabilities," says Williams.

But Williams says there is an even bigger worry: "Criminals could use it to extort money from corporations and governments." It sounds like a plot from a mass-market thriller, but the threat appears real. In January 1995, a German was charged with smuggling 0.22 ounce of weapons-grade plutonium. This is too small an amount to have military significance, but, under certain circumstances, it is enough to poison a nation's water supply.

Laments Williams, "From a security standpoint, we are unprepared to deal with this type of extortion."

The Law Strikes Back

New organized-crime groups are playing for higher stakes than ever before, putting whole nations at risk. "Criminals have *bought* countries," says Viano, illustrating with the case of Aruba, a Caribbean island. "Criminals owned it outright. They did what they wanted there."

Today's Aruba no longer is a criminal fiefdom; the ruling gangsters were deported to Italy. But, says Prof. Shelley, "Colombia has tremendous problems. So does Venezuela. And much of Russia is run by thugs."

The good news for Americans, says Finkenauer, is that "we are seeing a major shift of emphasis on the part of law enforcement. They are putting much more attention on the new criminal groups."

Attention alone isn't the full answer, however. Experts warn that U.S. law enforcement currently is ill-equipped to battle groups like the Triads and the Russian Mafia. For one thing, few law-enforcement agents speak Russian, and fewer still are fluent in the Triads' Chinese. "The New York Police have seven Chinese officers in a 30,000-man department," says Abadinsky.

And there needs to be better coordination of law-enforcement activities.

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ORGANIZED CRIME

Continued from page 46

Today's ethnic criminals make full use of jets and forged documentation. Russian Mafia "are known to travel freely between the United States and Russia," says Finkenauer. Much the same holds for Triad members: "They increasingly travel among Hong Kong, the United States and China," says Prof. Chin, who adds that "anybody can buy public security officials in China." More international cooperation is "crucial," says Gary Perlstein, a professor of administration of justice at Portland (Ore.) State University.

One possibility is beefing up Interpol (International Criminal Police Organization)—the mechanism for information exchange among governments. But Interpol has its own problems, corruption being among them: "Especially in connection with Latin American and Asian police, there's a lot of bribery going on," says Perlstein. Other hitches? Experts are not certain how much cooperation can be expected of some nations. With China, for example, the question is willingness. With the Soviets, the question is ability.

That's why we may need more radical answers, according to Prof. Williams: "We need to fuse U.S. law enforcement and national security intelligence. The expertise to meet this challenge exists in our government, but as we confront new types of international criminals, we need to bring the expertise together in different ways."

A case in point: the possibility of nuclear extortion. "Law enforcement understands extortion but it is out of its depth with radioactive materiel. The same holds in reverse for military and scientific branches of government," says Williams. "The criminals already are making the linkages. Law enforcement needs to do the same. We need more cross-training, more personnel exchanges, more information exchange. That's how to combat the new criminals."

"We have to redefine what national security means," adds Prof. Viano, who believes "the threat posed by organized crime rivals that of the Soviet Union's of a few years ago. A society that is ravaged by corruption, violence and wholesale theft cannot possibly be democratic. That is what organized crime does and that is why we must take this threat seriously." □

THE \$60,000 CAT

Continued from page 23

colorful news stories:

- A California man was reportedly sued by his HOA for planting 5,000 rose bushes in front of his \$1.2 million home. Among other violations, the man planted his bushes in straight lines, which was against the rules.

- In New York, a condominium board reportedly took a woman to court for hanging a small Star of David outside her unit. A state supreme court judge ruled the star had to come down.

Such seeming absurdities notwithstanding, not everyone is sympathetic to the notion that strict adherence to the rules is such an intolerable burden on residents.

"These agreements are voluntary contractual arrangements where you have agreed that this is how you are going to live," says attorney Sundberg. The key point, he adds, is that prospective homebuyers are aware of the HOA rules. If they don't like the specifics, they needn't buy.

But, says Winokur, it is misleading to assume that all HOA "members" are willing participants. Most people ignore homeowner packets and are not aware of being bound by covenants until they are served with a notice.

As a result, even those who generally support HOAs are saying the situation needs further study. "In litigation, everybody loses," says Deborah Bass, spokeswoman for the Community Associations Institute, a trade group. "Many judges are throwing these things out of court."

In some jurisdictions, the legislature has stepped in to prevent HOA cases from further clogging the courts; quarrels over covenants must first be aired via arbitration.

For the most part, mediation works. Florida arbitrator Karl Scheuerman estimates 90 percent of his cases have been solved out of court. But disputants are not bound to accept arbitrators' decisions.

And, as one woman learned, the fights can consume both time and money.

Phyllis Hammond of Hallandale, Fla., bought a cat in January 1993 after her condominium's board of directors rescinded its ban on pets. About two weeks later, the ban was reinstated. Hammond was ordered to get rid of her cat. She protested, and the case went to

Scheuerman for arbitration. He ruled for Hammond.

The condo board sued. Hammond fought back.

"So far, the two sides have spent about \$60,000 between us, and this has gone on for more than two years," Hammond says. "All this, for a cat. It's plain ridiculous."

Aside from the court costs, there is some indication that HOA attorneys are beginning to recognize the social cost of such rigid readings of HOA rules, says Winokur: "There is an awareness that you are crushing humanity when you enforce rules so strictly."

As a result, some HOA rules now specify that directors have the discretion—not the obligation—to enforce the letter of the law.

Nevertheless, Winokur says, "It remains a severe problem."

IN THE final analysis, how do people avoid living in situations wherein even inadvertent disobedience—such as that perpetrated by Ann Lopez with her door molding—puts them at risk of serving jail time?

"Before you buy, find out what kind of neighborhood you're getting into," advises Dave Mercer, an Alexandria, Va., attorney. "Ask for the last two years' worth of newsletters and minutes of board meetings. Go into the neighborhood and talk to the kids. Ask if they like living there." If the picture looks bad, he says, pass up the house even in a tight housing market.

What about people unhappy with the HOAs they are already governed by?

"If you can't beat them, join them and change them from within," says doormat violator John Lewis. "You might not win, but you can at least give them a run for their money." □

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POLICY

Continued from page 19

ate fans with strikes and issues that detract from the game. That's why I feel that in the NFL, we've been able to come up with a system that not only has worked—knock on wood—but has great potential to work well into the next century. What happened is that we've created a legitimate and solid partnership between the owners and the players.

Q. To be blunt, does the salary cap work because it restrains owners from their best and worst instincts? And does revenue sharing among the owners really put large- and small-market teams on the same playing field?

A. Yes on both accounts. What we said to the players is this: "Think not in terms of an individual, but of the entire Player's Association. Think not of one particular owner, but the entire National Football League." Once you view the big picture, we say, "Here, this is all the money the NFL earns, which we're throwing into a pot. And here are the players, including the stars and the journeymen. They are the ones who go out there. They are the product. So from every dollar that goes into the pot, you players are going to get 63 percent of the revenues." When you start getting management and labor working as partners, you can't go wrong.

Q. Unless you get owners of individual teams cutting deals with sponsor corporations, like the Cowboys recently did with Nike and Pepsi. What gives?

A. I'm starting to wonder why the larger corporations wouldn't be more responsible in handling the rules and regulations that are established. I think it would be obvious that working with the entire league is in a corporation's best interests, rather than just one or two teams. But then, you have certain individuals who are preoccupied with, and motivated by, personal agenda and personal ego.

Q. By that you must mean Cowboys owner Jerry Jones?

(Policy shrugs, laughs and nods his head.)

Q. Without the San Francisco-Dal-

las on-field rivalry of the past few years, the NFL might have hit one of the more boring periods in league history. You and Jones have an ongoing spat that seems to fuel the fire.

A. It's true that the Dallas and 49ers rivalry has been like the garlic and basil in the spaghetti sauce. Without those ingredients, you can still eat the pasta, but it tastes pretty bland. So maybe this has been good for football. But I do believe that Jerry has gone too commercial. Eventually, he has to come to the realization that he's now enjoying success as owner of the Cowboys partially because of actions taken by others in the past. People such as George Halas of Chicago, Art Rooney of Pittsburgh and Commissioner Pete Rozelle set up a system so that teams in markets big and small, and which went through ups and downs and swings in fan support, could continue to compete. I believe—well, I pray—that Jerry will come to that realization. He's got some ideas and tremendous energy relative to marketing and expanding revenues that can be very productive.

Q. The public looks at the 49ers and Dallas and believes there's some kind of management magic involved.

A. Sure, everyone can think you're a genius. But a few serious injuries at skill positions—losing a [49ers all-world receiver] Jerry Rice or a [Cowboys quarterback] Troy Aikman—can swiftly pull the plug on that genius label. Just as in business, you plan for soft markets and make contingencies that you hope will get you through tough times. But you can only plan for so much. Like any other aspect of life, you need a little luck.

I grew up in a neighborhood that, had I not been a little lucky with some things that happened when I was a kid, I might not have had the life I'm enjoying today. A lot of the greatest generals in history could have been failures were it not for luck.

Q. The owners of pro teams seem fortunate when cities are willing to hand over the keys to municipal treasuries to build new stadiums. Is this wise and worthwhile when there are so many other human needs?

A. I think it is worthwhile, but only when the deals are fair to all parties. Not all of them in recent years have been so good for the cities. But really analyze what a pro franchise can do for a town: It becomes a part of the city's personality. It becomes an

asset, and one that's exportable. The name of the San Francisco 49ers goes out on radio, television and in print millions of times a year.

Perhaps more important, a team can bring a community together. Too many of the bad things happening in American communities today occur because too many people are more interested in bricks, mortar and garbage than they are in matters of spirit and soul. A team can be a binding source or identity and pride for a community. Look at what's happened in Cleveland, with the new Jacobs Field and a team that went to the World Series. Instead of complaining about how much this or that costs, people in Cleveland are bragging about all the revitalization that has sprouted around Jacobs Field. So if you consider this aspect, I think stadium investments and teams provide a pretty good return on the dollar.

Q. Sports are often described as big business....

A. Not when you compare us to the IBMs, the Microsofts and Chevrons of the world. In terms of total dollars, sports are small potatoes. But we're drama. We attract a lot of attention. The public cares about the teams and the individual players. And that brings me right back to where we started—with the purity of the game.

Sports are a mirror of life, with all its emotions openly exposed, including the highs and the heartbreaks. It's up to the people who run sports to uphold the dignity of the game. We can't let commercial interests become the fatal virus that kills what is, on the whole, a wonderful and entertaining thing. □

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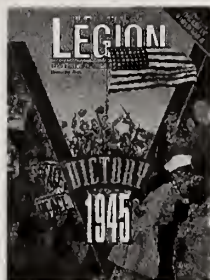
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WARGAMING

Continued from page 21

cy to adopt a 'we'll cross that bridge when we come to it' mentality instead of planning for all contingencies, as the wargaming scenario forces you to do." Among other things, companies often learn through such contingency planning that a strategy designed to defeat one competitor may backfire because it plays to the strengths of a different one.

"Wargaming really brings the flaws to the surface," says Davis, a veteran of numerous wargaming seminars. "It makes you extremely aware of your shortcomings. Many of our team leaders came into the training feeling very good about themselves, but after two days they walked out and said, 'Holy cow, we got a lot of work to do.'"

A classic flaw that typically surfaces early in the going is the lack of a top-to-bottom uniformity of purpose. Says Sasktel's McConnell, "You'll find that you can have two people even in the upper echelons of a company who are not in sync about the long-term corporate goals." The harder each of these camps works to achieve its own aims, the greater the stress within the organization.

Furthermore, wargame gurus agree that even when there's a consensus about major corporate goals, there is often very little structure in place to help achieve those goals—certainly when compared to your typical military operation. "A general with the responsibility for planning a winning battle-field campaign would not just assemble his troops, yell 'Now go win this war!' and leave it at that," says John Thompson, former sales manager for the nation's second-largest cellular telephone retailer and a great believer in the wargame concept. "The general would develop a series of more concrete steps—tactics—that vastly multiply the odds of success."

An additional lesson learned from studying the military is the importance of *triage*. In military settings, triage dates back to early World War I, when the French Army's medical corps found itself overwhelmed by the catastrophic injuries resulting from machine guns and other new weaponry. The traditional FIFO (first in, first out) approach to battlefield medicine proved altogether ineffective. Many troops whose wounds should not have been fatal died anyway while doctors worked valiant-

ly, but pointlessly, over mortally wounded combatants who had arrived earlier.

The result was triage, in which all casualties were quickly sorted into three main categories: lightly wounded troops who had a good chance of survival with minimal care; more seriously wounded soldiers with a good chance of survival if treated promptly; and gravely wounded troops with a slim chance of survival (and only at the expense of a major effort that would drain off thin resources). Soldiers in the first category were given just enough attention to let them survive until more serious cases were treated. Casualties in the second category were given primary attention. The mortally wounded troops, meanwhile, were made as comfortable as possible, and then allowed to die. The triage approach revolutionized trauma health care and remains in use today.

Companies facing the same basic problem—too many projects under way at one time to be truly effective on all fronts—are encouraged to apply triage, says Kappa trainer Jon Bokovoy, a retired Army colonel. (Other Kappa staffers include Peter Rowe, a retired Marine brigadier general, and Doug Craft, a retired Army colonel and military strategy aide to Gen. Norman Schwarzkopf during the Gulf War). "A company with several sales offices might 'map' the current performance and failure potential of each," says Bokovoy. "Those with good results should be left alone. Offices that are performing poorly, but have good potential, should be given extra attention. Those with weak performance and relatively poor potential should be closed and their usable resources allocated to other offices."

Above all, "wargamers" teach their pupils that a business executive, like a military strategist, must carefully observe the fundamental principles of war. Those principles, in addition to maneuverability, include:

Offensive. Quoting Patton, Kurtz says, "In war the only sure defense is offense, and the efficiency of the offense depends on the warlike souls of those conducting it."

Mass. All else being equal, says Kurtz, the side investing the greatest concentration of resources and effort in a particular situation will prevail. Mass does not simply refer to the raw number of soldiers, tanks, sales reps, ad dollars or any other resource, but to the total fighting/marketing power brought to bear at the critical line.

Economy. This fourth principle of

business war—economy of effort—says Scherer, calls for allocating "only the minimal required effort to secondary concerns so an organization can concentrate its efforts where they're really needed."

At the field level, for example, economy suggests that a sales rep should invest only the minimum effort necessary to sustain a relationship with a second-tier client.

Summing up, Kurtz stresses that, beyond proving its value to American business, the current wargaming movement should also be a source of tremendous pride to the military itself. "Comedian George Carlin used to have this joke about how the phrase 'military intelligence' was an oxymoron," he says. "But for sheer logic and effectiveness of planning, the great military campaigns are second to none. They rank with the most rational thinking in history." □

—By Steve Salerno

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WOMEN'S HEALTH

Continued from page 44

War I, Furey says, "It has taken us that long to really formalize our response to them. And we are still struggling with it. We still have people who don't believe women should serve in the military. These are issues not just VA has to deal with. It is a cultural attitude we are trying to change."

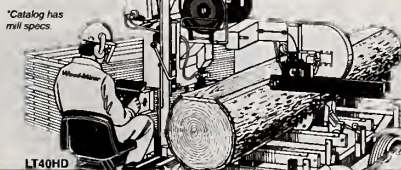
Gradually, women are getting the message. Although Nancy Argoe remains hesitant to use VA for any care other than her service-related injury, she says her outlook on VA has changed tremendously. Happy with VA's new primary care model, she visits a VA medical clinic in Columbus, Ohio, twice a year.

"It will take a long time to live down their bad reputation," she says, but she is hopeful that the next generation of women veterans will be able to trust VA and take advantage of the benefits they earned. "Their grandmothers will be saying, 'Don't go to the VA hospitals,' but they'll go anyway, and they'll get great treatment. Things will eventually work out."

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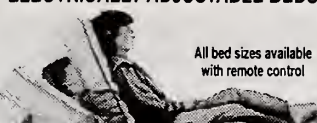
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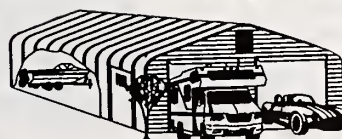
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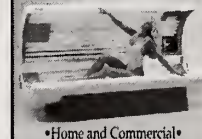
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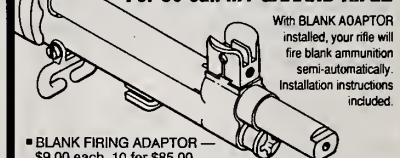
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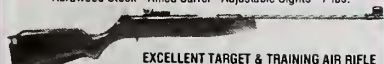
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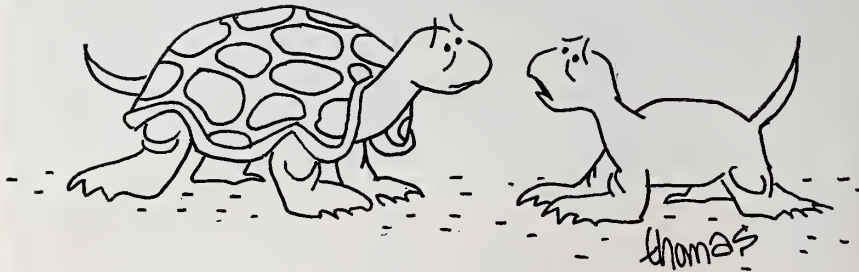
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"So like a fool I said... 'Sue me!'"

Marriage Co-payment

He married late so that Medicare would pick up 80 percent of the honeymoon.

Taking A Powder

A lawyer questioned one of the witnesses, "Are you sure my client shot him at close range?" The witness said, "Very close range." "Were there powder marks on him?" "Yup, why do you think she shot him?"

Paying Cards

Something's wrong. We spend \$60 million a year on medical research and \$2 billion on get-well cards.

First U.S. Hitchhiker

Washington had the right idea when he stood up in that boat crossing the Delaware. Every time he sat down, somebody handed him an oar.

Tie It Down, Sport

At a zoo where animals are kept in open compounds so that visitors can mingle with the beasts, a woman tickled a kangaroo. The kangaroo jumped once and took off at 80 miles an hour. The keeper asked the lady what happened. "I tickled that kangaroo and it took off," the lady said. To which the keeper replied: "You better tickle me in the same place, lady, because I have to catch it."

Parting Shots jokes are courtesy of Milton Berle's Private Joke File of 10,000 jokes, available on computer disk for \$29.95 plus \$3 shipping and handling. For ordering information, call 1-800-MILTIE-B. Books are available at your local stores.

Hoodaches

Man's greatest love used to be for the little woman. Then he fell in love with his car. He's in trouble because both talk back to him now. The next move is for the car to get a headache.

Hopeless Romantics

Valentine's Day is like Armistice Day—you declare a truce.

* * *

I like to do things for my wife on Valentine's Day. I open the door for her when she puts laundry in the washing machine.

Said, But True

Last year, the U.S. Drug Enforcement Administration announced that a valuable piece of technology has been stolen.

The head of the office asked for the public's help in its return, and offered a reward.

However, the administration refused to identify the object except to say it was palm-sized. Explained the DEA supervisor: "For security reasons, I can't say what it looked like."

Little Sisters Of The Pour

Two nuns were taking a drive in the country when they ran out of gas. The only container they had was a chamber pot used when they took children on outings. The nuns went to a nearby farmhouse to get enough gas to get them to the next town. As they returned to their car and were pouring the gas from the chamber pot, a farmhand looked at them and said, "Wow, do they have faith!"

Speechless

A man took his wife and mother-in-law for a Sunday drive. The women sitting in the back seat were the worst backseat drivers of all time.

"Do this." "Do that." "Don't turn here." "Stay closer to the right." After a while they reached a railroad crossing, and the car stalled in the middle of the tracks as a train approached. The husband said, "I got my end across, girls. Let me see what you can do with yours."

Our Changing World

It has gotten so that a person can walk into a drugstore and order condoms at the top of his or her voice, but has to whisper the name of a brand of cigarettes.

Does Not Compute

A repairman came in to fix the new giant computer. Studying it for a moment, he took a screwdriver and turned a small screw an eighth of an inch to the right. The computer started to hum.

The repairman filled out a bill for \$300 and handed it to the company accountant. The accountant demanded that the bill be itemized.

"Three hundred dollars is a bit much for such a simple repair," the accountant huffed.

Taking another piece of paper, the repairman wrote out:

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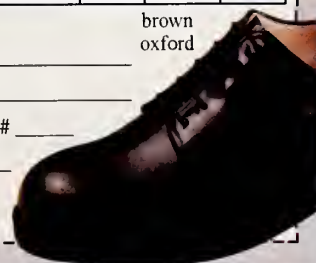
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